

Working Together for a Better Derbyshire

Local Area Agreement

FOREWORD

Derbyshire welcomes the opportunity to pilot Local Area Agreements (LAAs). In the words of the Local Government Minister, Nick Raynsford, “the pilot areas will be at the forefront of our plans to create a new relationship between central and local government.”

The strength of our partnership working in Derbyshire is nationally recognised and we have the foundations in place to deliver challenging LAA outcomes which reflect national and local priorities.

Local leadership is at the heart of our LAA, building on the Derbyshire Community Strategy and the second generation Public Service Agreement. The development of the LAA has brought partners closer together and has helped to accelerate plans to further improve joint working arrangements.

The LAA is a dynamic and developing process which provides the opportunity to streamline and simplify existing arrangements and work more flexibly to improve the quality of life for local people.

We intend to pursue the inclusion of the “sustainable communities” block within the LAA from 2006/7 to ensure that the full range of service provision is more effectively integrated and delivered according to local priorities. This will pave the way for other pilots to follow.

The development of this submission has been a true partnership effort and thanks are due to all those who have been involved.

We look forward to working together with the Government Office to deliver outcomes for the benefit of Derbyshire people and communities.

John Williams
Chair
Derbyshire Partnership Forum

INTRODUCTION

Derbyshire has a growing local, regional and national reputation for effective partnership working. There are a whole host of examples of this effective working which is coordinated through the Derbyshire Partnership Forum (DPF) - the countywide Local Strategic Partnership (LSP).

The DPF, which was established in 2000 and comprises the Chief Executive's and Leaders of a diverse range of public, private and some voluntary and community sector organisations, has been the driving force behind successful multi-agency working on a variety of significant and complex joint activities including:

- the development and ongoing implementation of the county-wide Community Strategy 2003-6
- the delivery of Derbyshire's first Local Public Service Agreement (LPSA1)
- the development of LPSA2
- the establishment of a county-wide Implementing Electronic Government (IEG) Board
- the establishment of a Safer Derbyshire Team.

The DPF members' enthusiasm, energy and commitment to effective partnership working and joined-up service delivery coupled with a strong track record of delivery was key to Derbyshire being selected as a Local Area Agreement (LAA) Pilot and will be the key to its success.

The outline structure of the Derbyshire Partnership Forum is set out at Appendix A, the full membership shown in Appendix B and the Executive membership responsible for the LAA shown in Appendix C. Derbyshire agencies have made a great deal of progress in building partnerships and are planning to use this experience to develop and broaden the mandate of the Forum, particularly to strengthen voluntary and community sector (VCS) involvement.

VISION

The LAA builds on the DPF's work to develop the Derbyshire Community Strategy and the LPSA2 and supports the partnership's vision to:

“Improve the quality of life of all people by making Derbyshire a safer, healthier and more sustainable place to live, work and learn”.

LINKAGES

Links with the Derbyshire Community Strategy

The Derbyshire Community Strategy, which was approved by the DPF in September 2003, was informed by a wide range of consultation and the seven district based Community Plans, which reflect distinct local priorities and action. It was always recognised that the Derbyshire Community Strategy was a first attempt that would continue to be improved and built on.

Derbyshire's LAA will be the key driver in informing and shaping the review of this Strategy for 2006 and beyond.

Links to the Local Public Service Agreement (LPSA2)

Negotiations on the County Council's LPSA2 submission have been taking place since January 2004. It was, therefore, anticipated that the LPSA2 would have been signed-off by now. PSA2 negotiations are expected to be concluded by the end of March for implementation from 1 April 2005. This coincides with the start date for the LAA.

The delays have given an opportunity to revisit the proposed PSA2 targets and to help shape the LAA. Partners feel that the proposed PSA targets lend themselves to the PSA with the associated reward. The LAA (non PSA) targets are crucial to Derbyshire, but partners feel that these are not appropriate for the PSA stretch/reward programme.

The PSA2 submission is based around the same LAA blocks of:

- Children and Young People
- Safer and Stronger Communities
- Healthier Communities (including Older People)
- Sustainable Communities (including Transport).

The proposed LPSA2 stretch targets, currently under negotiation, are highlighted in grey in the targets section of each individual block.

Although negotiations are at an advance stage, references to the LPSA2 relate to targets that the County Council is seeking to include in its Agreement. The eventual LPSA2 targets may differ.

Partners are confident that the potential synergy arising from the linkages between the proposed package of LPSA2 targets will ensure maximum benefit to the most deprived communities in the county.

Links between the blocks

The LAA will address key cross-cutting issues of strategic importance to the county. These include access, crime and anti-social behaviour, affordable and decent housing, educational participation and attainment levels, support for vulnerable people, culture and enhancement of the environment.

There are a number of programmes underway, of a cross-cutting nature, which will support the delivery of LAA targets. Some of these are set out below by way of illustration:

- The Implementing Electronic Government Programme which is being managed through a Partnership Board comprising all local authorities and the Police and Fire Authorities. The Board is a sub-group of DPF and is promoting and pursuing the E-Government vision to provide the seamless delivery of public services through a variety of different electronic channels designed to ensure social inclusivity which meet the requirements of communities. This will achieve:
 - Easily accessible services with a consistently high standard of accessibility
 - Services focused on need, uninhibited by organisational or departmental boundaries
 - Services responsive to the needs of citizens, businesses and visitors to the county
 - Services recognisably relevant to the users of the services for which the authorities are responsible
 - The promotion of the use of shared access for users of the services for which the authorities are responsible, developed and enhanced by pooling resources, knowledge and learning

The County Council is currently undertaking a Best Value review of Access to Services. This review is being carried out on behalf of the Council by KPMG. The intention is to produce a Service Access Strategy by May 2005 which builds on existing activity by the Council and Partners to maximise the accessibility and responsiveness of services across the range of channels including electronic, physical, written and telephone access.

The Rural Pathfinder in the High Peak and Derbyshire Dales is also focusing on access with a particular emphasis on access to support the rural economy. The Pathfinder will be cross-cutting by nature and will link closely to the implementation of activity to deliver LAA targets across the blocks.

The Derbyshire Cultural Strategy has clear links to the LAA blocks. The cultural life of an area is pivotal to its well-being and directly affects the health, prosperity and diversity of its communities and the lives of those that live and work within them.

The Arts Council is investing in a wide range of activity which supports the LAA including a £600,000 Creative Partnerships scheme covering Bolsover and parts of Nottinghamshire which will be aligned to help deliver targets in the Children and Young People block; £800,000 to First Movement to assist learning for disabled people and £500,000 to Derbyshire based organisations annually, much of which supports health provision.

Preliminary discussions have been held with the Big Lottery Fund and it has initially been agreed that their strategic priorities and budgets will be aligned to the LAA. Sport England is keen to work within the LAA framework to deliver the Derbyshire Sports Partnership vision of “making sport a part of everyone’s life” and there is an opportunity to use sporting activities to deliver outcomes across all the blocks as there is with museums, libraries and archives. As with the Big Lottery Fund, we intend to work closely with the Arts Council East Midlands, Sport England and the Derbyshire Sports Partnership, EMMLAC and others to exploit opportunities which culture offers to the LAA.

The Derbyshire Community Strategy identifies high level outcomes to improve the quality of life for local people in the most disadvantaged neighbourhoods. Bolsover District is one of the 88 designated Neighbourhood Renewal Fund areas and Staveley in Chesterfield Borough is a Neighbourhood Management Pathfinder. Their plans will contribute to the achievement of outcomes across all blocks and budgets will be aligned.

In developing the LAA, the outcomes, indicators and targets that have been selected to tackle these issues are themselves cross-cutting in nature and often support more than one block. For example:

- The Healthier Communities target to enhance the take up of sporting opportunities will support the delivery of the Children and Young People target to halt the year on year rise in childhood obesity
- The Safer and Stronger target to reduce the incidence of anti-social behaviour will be supported by the Healthier Communities target to tackle drug misuse and the Children and Young People target to address school absences and exclusions
- Educational attainment of Children and Young People will be influenced by other factors such as their health, the decency of the housing they live in and their household income
- The Sustainable Communities target to improve transport provision in deprived communities will have a positive impact on the Children and Young People target to increase participation rates in education, training and employment.

Links to the Derby Pilot

There has been close working between the Derby and Derbyshire pilots, particularly in the early development of the respective LAAs. This has supported learning and best practice.

There are a number of key partners, such as the Police, Fire and Rescue, Connexions and the Derby and Derbyshire Economic Partnership whose boundaries cover both areas. Common issues have been dealt with consistently and coherently, bringing a high degree of synergy between the submissions, particularly in relation to funding proposals and freedoms and flexibilities.

DEVELOPING THE LAA: ENGAGEMENT AND INVOLVEMENT OF PARTNERS

The role of the Derbyshire Partnership Forum

The wide engagement of partners across the county has and will continue to be an essential ingredient in the development of the Derbyshire LAA. Work is ongoing to widen that participation to include more VCS representation.

The DPF, responsible for overseeing the LAA's development established a small Executive group to manage the process. The group in turn nominated "Champions" to lead the development of each of the four LAA blocks.

The "Champions" have worked with existing partnerships or with groupings of experts to develop the LAA and the potential outcomes, indicators, targets and funding streams which are detailed in the Service Block commentaries.

At the meeting of the DPF in December, workshops led by the "Champions" were held to give all members of the Forum, the 6 district based LSP Chairs and Vice Chairs and the 8 Crime and Disorder Reduction Partnership (CDRP) Chairs an opportunity to influence and shape the LAA. These workshops built on the earlier involvement of partners in developing the LPSA2 submission.

Involvement of the Voluntary and Community Sector

There is a strong commitment to building the understanding between the statutory sector and the VCS and consequently the ability to work effectively as a partnership of equals.

The county council adopted a Voluntary Sector Compact in February 2003 after extensive consultation with VCS organisations. The Compact reflects the growing awareness between the sectors and the need to work better together.

Since 2003, the council has been working through the DPF to encourage other public sector organisations to sign up to the Derbyshire Compact. Currently 58 local organisations have signed up and this number will increase as commitment to the Compact will be a requisite of the membership of the DPF. This document is work in progress and will be reviewed annually through the DPF.

District based LSPs have been encouraged to sign up to the Compact and to provide a mechanism for the development, implementation and monitoring of local plans. Progress made at the local level will feed into the DPF.

To ensure that the principles outlined within the Compact translate into action, a joint review group comprising representatives from the VCS and other public sector organisations has been established. A draft action plan has recently been developed. This provides a framework for developing actions at both a county and a local level and has been highlighted by GOEM as a model of good practice.

The Derbyshire Voluntary and Community Sector Infrastructure Consortium, is supported financially by partners to enable a representative to attend DPF meetings and co-ordinate the sectors involvement in the Forum. The LAA will provide further opportunities to build the capacity of the VCS in the county to shape and deliver key outcomes. The DPF is keen to see the Consortium continue beyond 2006 when current funding ends.

The Consortium nominated a VCS representative to the LAA Executive to help shape and influence the strategic development of the LAA. VCS representatives have also participated in the themed working groups to develop targets and indicators. It is recognised that the tight timescale has restricted the ability of the VCS to play a full role in the development of the LAA, but the first year provides an opportunity to address this as the DPF structure is reviewed and its mandate broadened.

At a local level, the VCS are also active partners in the district based LSPs and have played a key role in the development of local Community Plans and Strategies. In Bolsover, this involvement has been strengthened, with the support of Neighbourhood Renewal Funding, through the development of a Community Empowerment Network.

In addition, nominated representatives from the VCS Infrastructure Consortium are supporting the county council in a review of its Voluntary Sector Grants Policy. The aim is to ensure a more coordinated approach to the way in which VCS infrastructure and organisations are supported in the future. This approach, it is hoped, will provide the foundations for a more co-ordinated approach to supporting and funding the VCS partnership wide.

Wider Community Engagement

Partners are committed to the continuing and future involvement of a wide range of local organisations and people in the ongoing development and evaluation of the LAA.

The partners will continue to build on Compact principles and will also draw on the wide range of existing mechanisms already in place across the county designed for this purpose. These include:

- A Derbyshire-wide Community Engagement Group – the group which was established in 2000 comprises all district and borough councils, Derby City Council, Derbyshire Police, Derbyshire Fire and Rescue, representatives from Derbyshire’s 7 Primary Care Trusts, the Peak District National Park Authority and Derbyshire Mental Health Trust. The group has developed a Protocol which supports joint working on consultation and public involvement to inform service planning and delivery. The group is also leading a project to ensure the wider engagement of “hard to reach groups” and will work closely with the VCS recognising its skill in this work
- The county’s third Derbyshire-wide MORI Survey – which will set baselines for some of the LAA targets, including participation in formal and informal volunteering and will track local people’s priorities and perception of the impact of key aspects of the LAA
- A Derbyshire-wide Citizens’ Panel – the Panel which was established in 2001 in partnership with district and borough councils and Derbyshire Policy enables partners to track public opinion and gauge local service priorities on a quarterly basis
- Youth and Older People’s Forums – to engage both younger and older people in the development and implementation of the LAA
- A Derbyshire-wide facilitator’s network – the network currently comprises 40 employees from a range of partner organisations trained and quality assured in consultation workshop planning and evaluation. Their skills are used to develop participative consultation exercises to inform the development and key plans and strategies, including the LAA. Over the next six months a further programme of training is planned, funded by the county council and including places for 10 representatives from the VCS.

OUTCOMES, INDICATORS AND TARGETS

In determining the outcomes, indicators and targets for inclusion in the LAA, partners have taken account of the following factors:

- National PSA drivers
- local improvement priorities – as detailed in the Derbyshire Community Strategy, LPSA2 and other key local strategies and plans
- issues where working in partnership would make the most difference to local people
- the indicators and targets which initially would be best suited to the LAA framework with a view to adapting these over time as additional information becomes available.
- maximising the synergy between the targets to deliver outcomes across the LAA blocks.

Whilst funding has been a factor in the development of the LAA, partners have focused in the main on including targets to measure key improvement priorities and where partnership working would be best enhanced.

The proposed measures, the rationale for their inclusion, associated funding streams and linkages to other LAA blocks is set out under each of the Service Block commentaries.

GOVERNANCE

Effective streamlined governance and financial arrangements will be critical to the successful delivery of the LAA. This will be a developing process.

In accordance with the Advice Note 1, the County Council will be the accountable body for the LAA funding streams. However, as 2005/6 is viewed as a transition year, taking us from various specific funding streams towards four funding blocks, existing accountability arrangements will largely remain in place in year 1 and commitments will be honoured.

These arrangements will be reviewed during the year. The County Council will advise the DPF of proposed changes to fulfil its accountable body role. In some cases it may prove inappropriate to make changes and, if so, it is recognised that GOEM will need to be convinced that accountability is not fudged. Any changes will become effective as soon as considered appropriate, with full implementation from 2006/7.

The DPF will manage the overall process, but district LSPs have a critical role to play in setting local priorities, particularly where there is an emphasis on solutions to lift deprived communities.

The DPF structures and membership will be reviewed and the intention is for the partnership to be "all inclusive." The LAA Executive will, initially, be the link between the Forum and the governance arrangements for each block. Terms of reference will be based on the successful IEG Board which is an existing sub-group of the Forum.

The commentaries in each block indicate how this will work and identify any changes to governance arrangements envisaged at this early stage.

Future arrangements will be developed taking into account a number of broad and underpinning principles that:

- build on existing partnership structures and arrangements but attempt to rationalise where practicable
- continue to foster positive working relationships between partners
- encourage the active involvement/inclusion of as wide a range of local organisations as possible. The work that partners are currently undertaking to strengthen sub-district local area working arrangements through the establishment of community and neighbourhood forums will ensure the LAA continues to reflect a sense of place

- are democratically and financially accountable
- support and enable robust performance management and reporting mechanisms both between partner agencies and to Government.

PERFORMANCE MANAGEMENT

Our approach to performance management will build on the existing mechanisms that are in place for monitoring, reporting and managing performance information both at a county and partnership level.

The county council will manage the LAA performance arrangements and host the partnership performance system (CorVu). The Authority has an excellent track record in performance management which has resulted in being:

- awarded a score of 4 out of 4 for performance management in the CPA annual refreshment for the last two years
- selected as a National PMMI case study by the IDeA and Audit Commission (highlighted as a source of good practice in the LAA advice note).

Key to our approach will be:

- continuing to develop the leadership of performance management – for the county council this has been achieved by the establishment of a cross-authority Service Improvement Group chaired by the Chief Executive and comprising Assistant Directors who also act as performance management “champions”. This group drives improvement and ensures that learning across departments is shared. It is envisaged that these principles will be extended to the DPF in performance managing the LAA
- building on the “Champion” concept adopted for performance managing the Derbyshire Community Strategy and developing the LAA framework.
- aligning and unifying performance monitoring and reporting mechanisms between partner agencies under the DPF umbrella. The DPF already has well established mechanisms for reporting progress and exception reporting on Community Strategy targets six-monthly via electronic proformas. These are attached at Appendix D.
- engendering staff ownership of performance management and improvement through recognition and reward. Key to this will be the involvement of staff in the production of service profiles which could be published on the partnership extranet and used as a basis for discussion in team meetings
- encouraging innovation and shared learning through a continuing programme of DPF workshops and events. The use of cross-authority working groups for defined projects has previously helped to share learning and encourage personal development, ownership and accountability.

Partners are at an advanced stage in investigating the joint procurement of the same performance management system as the county council to enable a

more streamlined approach to the collection, co-ordination and sharing of data. ODPM Capacity Building funds are being sought to further develop this joint project.

Partners, including Government Office, will initially have access to timely LAA performance information via the county council's website.

A Derbyshire-wide Performance Improvement Network has already been established to:

- to ensure the consistency and streamlining of performance information collection in a partnership performance framework,
- improve the reporting, monitoring and evaluation of performance information
- raise the level of awareness and understanding of performance amongst staff
- integrate equality and diversity issues into performance management arrangements.

FUNDING STREAMS

Each block sets out the detailed funding streams and the arrangements for pooling or aligning funds. Much of the funding is already committed in year 1 and as previously stated, there will be no major changes to current arrangements in 2005/6 to ensure continued stability. Year 1 will offer opportunities in some areas to use resources more effectively and creatively without the strings attached to the existing arrangements, but it is in Years 2 and 3 when the real opportunities of the LAA can be realised.

There are a number of funding streams currently omitted by Government which partners feel should be included if the LAA is to fulfil its potential to streamline bureaucracy and improve locally joined-up service delivery. The rationale is set out in the block commentaries.

Partners feel that the inclusion of the "sustainable communities" block would ensure that the full range of public service funding streams were more effectively integrated and delivered according to local priorities.

FINANCIAL ARRANGEMENTS

Effective financial arrangements will be critical to the successful delivery of the LAA. This will be a developing process.

In accordance with the Advice Note 1, the County Council will be the accountable body for the LAA funding streams. However, as 2005/6 is viewed as a transition year, taking us from various specific funding streams towards four funding blocks, existing accountability arrangements will largely remain in place in year 1 and commitments will be honoured.

These arrangements will be reviewed during the year. The County Council will advise the DPF of proposed changes to fulfil its accountable body role. In some cases it may prove inappropriate to make changes and, if so, it is recognised that GOEM will need to be convinced that accountability is not fudged. Any changes will become effective as soon as considered appropriate, with full implementation from 2006/7.

Aspects of strategy and administration will unfold quickly and change frequently. Initial points on finance are set out under two headings of financial strategy and financial administration. The County Council's Director of Corporate Resources, through the County Treasurer, will be responsible for:

Financial Strategy

- Contributing to relevant strategy discussions on financial aspects.
- Identifying and airing the financial consequences of strategic decisions, including risk.
- Co-ordinating financial information for option analysis and Medium Term Financial Plans (MTFP).
- Relevant systems development.
- Ensuring the applicability as relevant of the County Council's and Partners' Financial Regulations and Standing Orders on Contracts.
- Specifying minimum reporting standards.
- Obtaining advice from partners on relevant aspects of finance which are not normal business for the County Treasurer eg Housing Finance; Health Finance.

Financial Administration

- Co-ordinating budgets.
- Acting as "banker", keeping the accounts, making payments and collecting any relevant income.
- Complying with reporting requirements including Annual Accounts and 6-monthly monitoring.
- Providing financial information for Management Information systems.
- Arranging relevant Internal Audit.
- Complying with External Audit requirements.
- Giving advice on technical matters such as VAT.
- Recording efficiencies to satisfy the Gershon agenda.
- Complying with the Freedom of Information Act in consultation with Partners.

Chief Finance Officers of the Partner organisations will support the County Treasurer in meeting these requirements.

INNOVATION

It is recognised that inclusion of the “sustainable communities” block will be a departure from the Government’s initial proposals and that there will be substantial work required during the first year to realise the ambitions of partners. This is seen as a key element of the Derbyshire Agreement and one which will pave the way for other pilots to follow.

FREEDOMS AND FLEXIBILITIES

The partners wish to negotiate a range freedoms and flexibilities to deliver the LAA vision and ambitions. In broad terms these can be summarised as:

- Fewer targets – to reduce the raft of national targets against which local delivery is measured in each block. The aim is to reduce the number of targets and achieve better synergy between those that remain.
- Pooling resources – the aim is to pool appropriate resources into one fund to be used to deliver LAA outcomes. This requires the inclusion of some funds which are currently specifically excluded, or initially rejected for inclusion.
- Flexibility to carry over moderate levels of funding in each block from one financial year to another
- No capital/revenue split for the resources allocated
- No requirement to produce separate annual reports on the use of the constituent pots of finance
- No “ring-fencing” for allocated funding for prescribed areas of activity
- Loose boundaries for targeted funds. The aim is to direct resources outside artificial boundaries where the activity benefits people living in deprived wards
- The opportunity to determine local governance arrangements leading to the rationalisation of existing Partnerships.

MOVING FORWARD – WORKING TOGETHER FOR A BETTER DERBYSHIRE

Building on the already strong and positive working relationships within the county and the extensive track record of partnership achievements, partners in Derbyshire look forward, with enthusiasm and optimism, to working together with Government Office to deliver this exciting and challenging LAA for the benefit of Derbyshire people and communities.

CHILDREN AND YOUNG PEOPLE

VISION AND AMBITION

Stakeholders involved with children and young people across Derbyshire have broadly welcomed the opportunity to engage in the LAA. Outcomes for children are influenced by a range of factors including parenting, education, health, peers, communities, employment, leisure and sport opportunities, crime and disorder and the fear of crime. The LAA provides an opportunity to link funding streams supporting all these factors to an holistic strategic plan designed to deliver improved outcomes in the context of locally agreed priorities and service developments.

The LAA will help promote a set of beliefs that underpin the county's vision for children's services. These include:

- The need for clear leadership meeting the needs of children and young people
- That children and young people are a resource to be nurtured and not to be seen in policy terms as a burden
- That their needs should be planned for holistically across a wide stakeholder group
- Utilising the LAA to promote planning with local communities and neighbourhoods recognising the locality perspective of a young person's experience
- Encouraging recognition of the value that the voluntary and community sector brings to the experience of children and young people and its potential for capacity building.

OUTCOMES

Derbyshire's LAA for children and young people is firmly rooted in establishing the changes envisaged by the Children Act 2004, Every Child Matters: Change for Children and the National Service Framework, Children, Young People and Maternity Services. The process will create an embryonic pooled budget for children's services adding impetus and value to efforts already in place to integrate governance, strategic planning and service delivery. The opportunity to pool mainstream revenue alongside LAA flexibilities will significantly enhance Derbyshire's implementation of integrated children's services.

Derbyshire's Community Strategy sets out a broad vision for the county which includes the goal of ensuring the role of children and young people in playing an active part in their local communities. Derbyshire is committed to improving outcomes for all children and the document "Together for Derbyshire's Children" has set out a range of service priorities for improved

outcomes from which the LAA proposals are drawn. This is currently subject to widespread consultation which will be concluded by March this year. We expect that this process will result in some renegotiation of the children's block LAA priorities downstream.

The LAA will be at the heart of tackling inequity of outcomes for children and young people. For example NEET outcomes for young people in North East Derbyshire are 3% above the Derbyshire average rate. Teenage conceptions in Bolsover are significantly above the county average. The LAA will provide increased flexibility to target funding into communities where the evidence base suggests potential for significant gains.

Improving outcomes for children and young people through the delivery of the integration agenda is at the heart of our approach to the LAA children's block. The success we have experienced in the delivery of extended school pilots, soon to be rolled out to a further two full service sites through the Behaviour Improvement Programme; the integration of the voluntary sector through signposting services investment in social services, and the use of the Standards Fund to promote the educational achievement of looked after children and young people, all indicate the gains to be realised through further flexibility.

In selecting the priority areas for the children's block underlying principles were developed. Priority areas were selected to:

- Encourage partnership working and provide potential for added value and stretch
- Emphasise outcomes rather than provision wherever possible
- Reflect LPSA 2 territories.

The selection of the priority areas took place via a workshop within the Derbyshire Partnership Forum and separately with the Children and Young People's Strategic Partnership. Further refining was undertaken by the Partnership's Steering Group. The priorities reflect particular links across to the Children's NSF and the PCT local delivery plan targets and District and Borough Council service plans.

FUNDING STREAMS

Central to Derbyshire's proposals to implement the integration agenda for children's services is the creation of a pooled budget embracing – Education, Social Care, Child Health Services (PCTs) and Connexions. Currently funding streams are complex and diverse. Examples include:

- The County Council is the accountable body for 3 Sure Start and 2 mini Sure Start programmes, Health for 2

- Child and Adolescence Mental Health Services (CAMHs) grant funding is divided between PCTs and the County Council
- Specific grant funding that supports the integration agenda flows through different streams such as Standards Fund, Teenage Pregnancy Grant and Children's Fund

The LAA provides an opportunity to form an embryonic children's pooled budget to which mainstream revenue budgets can be added over time. Our proposal is to create an initial unified children's budget with funding streams that most readily reflect the integration agenda - Connexions, CAMHs, Sure Start Local Programmes, General Sure Start Grant, Teenage Pregnancy, Children's Fund, Children's Centres, Extended Schools and Workforce Development.

Existing commitments will be honoured and there will be no major changes to current arrangements in year 1 (05/06) to ensure continued stability.

In years 2 and 3 the benefits of flexibility will be translated through the integrated Children's and Young People's Plan as required by the Children Act 2004. The core budget will also be utilised to increase commissioning of services through the Derbyshire Children's Trust within the context of an annual service and needs analysis and a unified performance management framework. In particular we will seek to utilise increased financial flexibility to encourage co-location of specialist children's teams, building on the development of extended schools and children's centres and other multi-agency delivery locations. The pooled budget will also help commission up to 6 pilot multi-disciplinary teams in communities currently experiencing the poorest outcomes for children and young people.

The LAA Children's Block will continue values and commitments already entered into in the development of Sure Start and Children's Fund initiatives – preventative working, partnership and collaboration across the statutory and voluntary sector and participation and involvement of service users.

The Partnership is mindful of the Gershon requirements and we will be assessing the efficiency savings that may become available through the integration agenda driven in part by the LAA. Unified assessment processes, co-location of staff and shared management arrangements particularly are likely to yield significant gains to be reinvested back into front line services.

Connexions

The totality of Connexions funding is pooled given that the service promotes partnership working to achieve its objectives. Funding will be passported in year 1 to maintain stability. Inclusion of this grant also creates the opportunity to reduce bureaucracy in terms of GOEM contract monitoring.

Workforce Development

Derbyshire has created a number of successful multi-disciplinary children's teams including Behaviour Support, Youth Offending, Extended School Pilots and SSLP's. In South Derbyshire Connexions, Youth Offending, Youth Service, Leaving Care and services for vulnerable and homeless young people are jointly located. These developments will also be enhanced by plans to bring forward integrated processes for front line staff including the roll out of the common assessment framework, common core training and establishing integrated databases (information sharing and assessment).

Multi-disciplinary team roll out will require significant changes to working practices, cultures and skills development. We have, consequently, included the DfES workforce development grant within the LAA to support these processes.

Sure Start

Inclusion of SSLP funding streams into the pooled children's budget will have a number of distinct advantages:

- Assisting the transition from 7 SSLP's to 13 Children's Centres across the county by 2006
- Extending access to some SSLP's services to children up to 5 years of age eg. Community Children's Nursing. Current age restrictions deter referrals from sources such as Primary Health Care for children most in need of the service
- Flexibility in providing services outside of existing agreed geographical boundaries. Eg East Bolsover Sure Start would extend services to teenage parents in New Houghton, Hodthorpe/Whitwell and Clowne. These areas, 5 miles from the SSLP, currently have no specific service provision and yet have a higher than average number of teenage parents.

It is proposed that the three County Council SSLP's (East Bolsover, North East Derbyshire and Erewash) will enter the pooled budget from April 2005 with the two Health SSLP's (Chesterfield and Amber Valley) aligned in the first year.

Key mandatory indicators will continue to be reported against. It is noted that Sure Start would wish for the following to be reported quarterly

- Number and proportion of mothers in Sure Start local programme areas who continue to smoke during pregnancy
- Number of mothers breastfeeding at birth, 6 weeks and 17 weeks

- Percentage of families with new babies visited in first 2 months of their babies' life

Annual reporting of key indicators will include:

- Number of integrated early education and child care places available for children aged 4 and under, and this number as a proportion of all child care places
- Number and proportion of leaders of integrated early education and child care settings with a qualification of level 4 or above in the National Qualification Framework
- Proportion of 3 and 4 year olds with special educational needs and disabilities who are, with appropriate support, attending funded early years settings
- Annual turnover of OFSTED-registered full day care providers, out of school clubs and childminders.

Child Care

There has been a significant of development in child care provision across the County during the last few years. Between January 2000 and March 2004 around 11,000 additional child care places have been created. Overall, there are 13.23 places per 100 children aged 0-14 across the County but the position in the districts with the highest levels of social deprivation is well below that of the rest of the County. Bolsover has only 8.29 places per 100 children, Chesterfield has 9.05, North East Derbyshire 12.77 and South Derbyshire 12.92.

The priority is to extend the availability of child care in the former coalmining and textile areas in the north-east and south-east of the County. These are the areas with the highest levels of deprivation and are identified as a priority in the Community Strategy and the Council Plan. The development of Children's Centres in line with government proposals will be a major initiative contributing to this expansion.

Increasing SSLP reach and increasing numbers of child care places has been included within the LAA targets.

CAMHs

CAMHs funding has been included in the proposed pooled budget arrangements. We have recently developed a single county wide comprehensive CAMHs strategy with an increased emphasis on commissioning and quality assurance. This has replaced separate strategies in the north and south of the county which reflected former health structure arrangements. Currently joint County Council and PCT commissioning processes are hampered by 7 separate heads of account with attendant

reporting arrangements. Inclusion of County Council and PCT CAMHs funding into the LAA will simplify the funding process and add impetus to existing processes for multi-agency commissioning.

County Council CAMHs funding will be pooled in 2005/06. PCT CAMHs funding will be aligned in 2005/06 with a view to pooling in 2006/07 following further debate and sign off with PCT partners.

Children's Fund

The 3 year Children's Fund Strategy has been recently agreed. The commitments made in the 05/08 Children's Fund Plan will be honoured. The inclusion of this revenue stream within the LAA will give added emphasis to increased commissioning of services provided through the voluntary sector.

Other Funding Streams

The Transforming Youth Work revenue stream is included in the bid given the intention of the funding to improve outcomes for young people through multi-disciplinary working. Teenage pregnancy outcomes are entirely dependent on joint agency working and are included together with £200,000 from the Standards Fund – Vulnerable Children and the Change Grant for Children Act implementation. The Adoption Support and Special Guardianship Grant is also included reflecting the LPSA 2 bid in the priority areas. We would seek to have the Young People's Substance Misuse Grant included from 2006.

ENGAGEMENT OF PARTNERS

There has been initial engagement of partners to develop the proposals for the Children's Block. Our Health partners are engaged in discussion on the LAA but will need to sign off the LAA individually as will the Children's Fund Board and SSLP's. On a wider scale the Derbyshire Partnership Forum and the Children and Young People's Strategic Partnership have been fully consulted.

Discussions with SSLP's on the inclusion of SSLP funding in LAA's have commenced and formal arrangements to request programme boards to sign off agreements will be completed no later than 21 April 2005.

A special meeting of the Early Years Development and Child Care Partnership is to be convened to consider the proposals.

The Teenage Pregnancy Board and Children's Fund Board are set to consider LAA inclusion on 28 February and 1 March 2005 respectively.

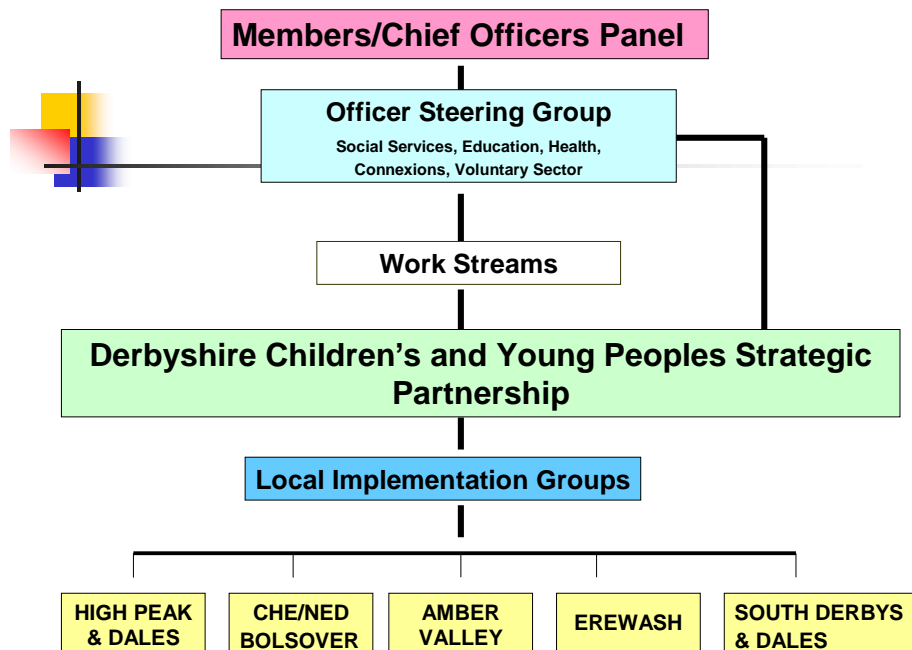
Connexions Derbyshire has already confirmed acceptance of the inclusion of their grant in the pooled budget arrangements.

The voluntary and community sector represented by South Derbyshire CVS has been engaged in the LAA children's block proposals. South Derbyshire

CVS are represented on the Children’s Partnership Steering Group which has been directly involved in the drawing up of these proposals.

GOVERNANCE

The children’s block element of the LAA will be managed through the established Derbyshire Children and Young People’s Strategic Partnership, the structure of which is set out below.



In particular it is envisaged that the Member/Chief Executive/Chief Officer Advisory Panel for Children Act implementation will provide the corporate governance to the roll out of LAA initiatives and receive performance management reports dealing with associated outcome improvements. Additionally, LAA children’s issues will be highlighted on district LSP agendas. The Chairs of the Local Implementation Groups have recently been invited to join the Executive groups of all district based LSPs to formalise this link. LAA children’s issues will also be reported to the DPF.

FREEDOMS AND FLEXIBILITIES

We would like to see the following freedoms and flexibilities included in the Children’s Block:

- Clarification of the impact that LAA targets and priorities will have within the context of Joint Area Review arrangements

- Flexibility for the Children’s Fund and Teenage Pregnancy Partnerships and Boards to be incorporated into the structure of, and report to, the Children and Young People’s Strategic Partnership
- Freedom to extend age range and geographical boundaries of SSLP’s as outlined above

The removal of requirements to provide a separate “transforming youth work” plan outside of an overall business plan for the youth service has already been agreed by DfES.

LINKS TO OTHER BLOCKS

Healthy Communities and Older People

Reducing health inequalities and, in particular, reduction of smoking and substance misuse will all serve to improve parenting environments and consequently providing the opportunity for improved outcomes for children and young people across the framework. Targeting of resources into areas of greatest health inequality are likely to be coterminous with localities providing the poorest outcomes for children and young people.

Safer and Stronger Communities

Improved life chances for children and young people across the 5 outcomes spectrum will make a significant contribution to reductions in youth crime, nuisance and fear of crime thereby making a significant contribution to the safer and stronger communities block. A reduction of young people offending for the first time has been included as a children’s block priority target.

Sustainable Communities

High unemployment and poor housing conditions are inextricably linked with poor outcomes for children and young people. Delivery of the sustainable communities block will have inevitable spin offs in raising the quality of life experiences for children, young people and their families. Improvements to housing conditions for vulnerable families have been included within the children’s priority targets.

Improvements to availability of child care places across the county, a strong feature of the children block bid, will contribute significantly to the regeneration of communities and has strong links to sustainable communities.

Children and Young People (Better life chances)

Outcomes, Indicators and Targets (including LPSA2 targets shaded)

LAA	Issue	Targets	2004/05	2005/06	2006/07	2007/08
Outcomes			Baseline	Interim Target	Interim Target	Final Target
Be Healthy	Obesity	Halt the year on year rise in obesity among children under 11 by 2010 in the context of broader strategy to tackle obesity in the population as a whole		Establish baseline and confirm target		
	Teenage Pregnancy	To reduce the under 18 conception per 1000 population rate by 50% by 2010 as part of a broader strategy to improve sexual health	35.10	32.72	30.34	27.96
Stay Safe	Number of re-registrations on child protection register	Reduce the % of children registered during the year on the child protection register who had been previously registered	16.0%	14.0%	14.0%	14.0%
	Injury or death from road traffic accidents	Reduction in the number of 0-15 year olds killed or seriously injured on Derbyshire's roads	59	58	54	50
	Increase Adoption	Increase the number of children looked after adopted within a twelve months of Best Interest decision	42	45	48	50

	Bullying and discrimination, fear of crime and anti-social behaviour in and out of school	% of Primary schools gaining a (good or better) Ofsted Inspection judgement on freedom from bullying, racism and other forms of assessment.	81.4	82.7	84.0	85.0
		% of Secondary schools gaining a (good or better) Ofsted Inspection judgement on freedom from bullying, racism and other forms of assessment.	62.5	65.0	67.5	70.0
Enjoy and achieve	Improve levels of school attendance	Reduce total absence in Secondary Schools	7.76	7.40	7.00	6.60
		Reduce total absence in Primary Schools	5.57	5.20	4.90	4.60
	Improve educational attainment – all children	Improve the number of young people achieving 5 A*-C grades.	54%	57%	58%	60%
	Improve educational attainment - LAC	Improve the % of young people leaving care aged 16 or over with at least 5 GCSE's at grades A*-C	14.5%	17.5%	20.5%	20.5%
	Improve the average point score for all young people	KS 2 English	27.5	28.0	28.5	29.0
		KS 2 Maths	27.5	28.0	28.5	29.0
		KS 3 English	33.5	34.0	34.5	35.0
		KS 3 Maths	36.5	37.0	37.5	38.0
		KS 3 Science	35.0	35.5	36.5	37.0
		KS 3 ICT	33.2	34.0	34.5	35.0
	KS 4 Average Points	35.5	36.0	36.5	37.0	
Exclusions	Reduce number of pupils per 1000 permanently excluded from Primary schools	0.19	0.14	0.10	0.05	

		Reduce number of pupils per 1000 permanently excluded from Secondary schools	1.73	1.50	1.25	1
		Reduce number of pupils per 1000 permanently excluded from Special schools	4.92	2.00	1.00	0.00
Make a positive contribution	Participation/ Citizenship	To increase the number of young people participating in youth forum elections	16000	18000	19000	20000
		To increase the number of school councils	205	250	280	300
	Offending	Reduce the number of young people offending for the first time	1030	1009	989	969
Achieve Economic Wellbeing	Engaging in further education, employment or training.	Reduction of NEET 16 – 18 year olds	8.30%	8.00%	7.50%	7.00%
	Care Leavers engaging in further education, employment or training at age 19	Increase the percentage of care leavers at age 19 participating in education, training and employment	71.70% without PSA2 Stretch	78.10% without PSA2 Stretch	82.20% without PSA2 Stretch	85.70% without PSA2 Stretch
	Housing	By 2010 to bring all social housing into decent condition with most of the improvement taking place in deprived areas and increase the proportion of private housing in decent condition occupied by vulnerable groups	48% of accommodation classified as non decent	Reduction of non decent accommodation between 45 & 50%	Reduction of non decent accommodation between 55 & 60%	Reduction of non decent accommodation between 65 & 70 %

Achieve Economic Wellbeing	Child care Places	To achieve a reach of 6087 through the development of Children's Centres by March 2006 of which 2006 will be situated within rural areas.
		To achieve a total of 3582 new child care places of which 1855 will be in areas with the highest levels of social deprivation in the County by March 2006
		To ensure that 407 full day care places are created in Children's Centres of which 90 are situated in rural areas by March 2006.
	Child Care Qualifications of child care providers	To ensure that 60% of all Early Years and Child Care Supervisors have achieved NVQ Level 3, or equivalent by March 2006

**Funding Streams
Children and Young People:**

	04/05	05/06 Revenue	05/06 Capital
Connexions	5,833,757	6,018,474	
DfES Transforming Youth Work Current grant ends 04/05 – new grant will exist for 05/06 but no decisions on allocations yet	110,743	Not available	
DfES Surestart - Bolsover 04/05	751,800	770,595	
DfES Surestart – Chesterfield 04/05 *	717,500	Not available	
DfES Surestart - Amber Valley *	675,000	Not available	
DfES Surestart - NE Derbyshire 04/05	697,000	714,425	
DfES Surestart – Erewash 04/05	666,177	662,313	
DfES Mini Sure Start – High Peak	100,000	100,000	
DfES Mini Sure Start – South Derbyshire	100,000	100,000	
DfES General Sure Start Grant: Delivery Support fund 04/06 Child info Service 04/06	1,155,183 186,468	1,155,183 186,468	
DfES Sustainability Funding for Child Care	107,018	107,018	
DfES Workforce Development 04/06	908,939	908,939	
DfES Extended Schools (part) 04/06	26,500	26,500	
DfES Standards Fund – Vulnerable Children (part)	200,000	200,000	
DfES New Places Disadvantage areas 04/06	402,010	402,010	
DfES New Places other area 04/06	272,994	272,994	
DfES New Places Child Care 04/06 Capital Only	63,007		63,007**
DfES New Places Playgroup Dis. Areas 04/06	107,250		107,250**
DfES New Places Playgroup Other Area 04/06	36,017		36,017**
DfES Nursery School Development	73,890	73,890	
DfES SEN & Disability Dev. 04/06	309,911	309,911	
DfES Children’s Centres 04/06	1,864,542	1,011,498	3,193,965**
DfES Childminder Scheme 04/06	110,355	110,355	
DfES Children’s Fund 04/05	1,043,846	1,719,636	
DOH CAMHs (Local Authority Grant)	521,000	731,000	
DOH CAMHs Grant - Amber Valley PCT*	42,000	107,000	
DOH CAMHs Grant - South Derbyshire & Dales PCT*	27,000	68,000	
DOH CAMHs Grant - Erewash PCT*	38,000	96,000	
DOH CAMHs Grant - Chesterfield PCT*	41,000	61,000	
DOH CAMHs Grant – High Peak and Dales*	33,000	47,000	
DOH CAMHs Grant – North Eastern *	57,000	86,000	
DOH Teenage Pregnancy	320,000	320,000	
DfES Change Fund	69,000	70,000	
DfES Adoption Support and Special Guardianship	198,000	271,000	
PSA2		135,027	
CYP TOTAL	17,865,907	16,842,236	3,400,239

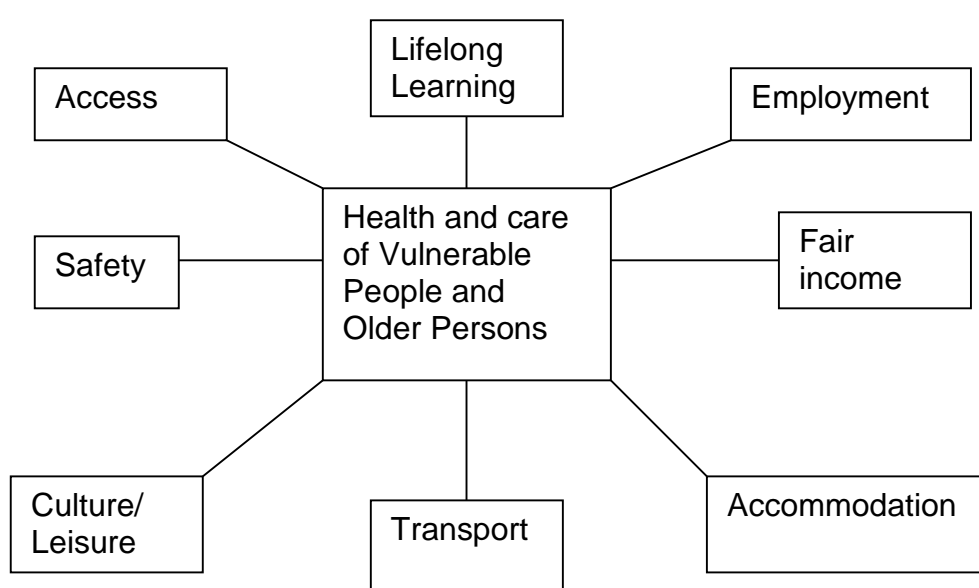
* = aligned only 2005/06

** = Capital not included in approved funding streams but Partnership would wish to renegotiate at later date

HEALTHIER COMMUNITIES AND OLDER PEOPLE

VISION AND AMBITION

The LAA builds on a track record of successful partnership working across public, voluntary and private sectors, delivering good quality outcomes for local people. It recognises the inter-relationship of factors which affect health and the quality of life for vulnerable and older people, and the importance of addressing all of these issues. For example, fear of crime, unemployment, low income, poor housing, access to learning and social engagement, all have major significance.



Access

- providing advice when needed, through a range of clearly signposted access arrangements, for example, the further development of Call Derbyshire, access points in libraries, which are heavily used, and GP surgeries and Health Centres.

Lifelong Learning

- widening the scope of adult education, with further emphasis on opportunities for older people.

Employment

- putting heavier emphasis on achieving the goals of 'Welfare to Work'; work with Job Centre Plus targeting the over 55 years of age group; voluntary, commercial engagement for retired persons.

Fair income

- alleviating the effect of poverty, continuing to build on the successful Welfare Rights advice service; further links to GP surgeries; the DWP have contracted with the County Council to fund a project team to

establish a Derbyshire Board to oversee all funding and provision of Welfare Benefits advice, with the County Council being “accredited” by the Pension Service to save duplication.

Accommodation

- providing affordable social housing using Supporting People and Housing Corporation finance; supported independent living through Extra Care developments, Derbyshire having just been successful in achieving £4.4 million for schemes in Wirksworth and Glossop which involves the VCS, district councils and the County Council. Proposals for similar schemes are being developed in each of the district council areas, with the next scheme scheduled for Chesterfield.
- Developing ‘Care and Repair’ schemes to deal with practical needs via further development of Housing Improvement Agencies.

Transport

- building on Community Transport, concessionary travel and work with bus and taxi firms.

Culture/Leisure

- grant aiding ‘low key’ local voluntary provision; extending use of the housebound mobile library service; extending use of leisure facilities and accessible art classes for older people.

Safety

- enhancing traffic calming measures to reduce injury to older people; fire safety checks in homes via fire service/home helps; safety locks/surveys using home helps and the voluntary sector; more flexible use of budgets to avoid trips and falls in domestic settings; exercise classes for older people to improve balance and general health.

OUTCOMES

In delivering this vision, there are four key over-arching outcomes:

- Improved health of the population
- Increased life expectancy
- Reduced health inequalities
- Improved quality of life and independence for vulnerable and older people

To achieve the outcomes the LAA concentrates on:

- Person centred holistic approach
- Older and vulnerable people valued as an asset and not a burden
- Achievement through flexibility, imaginative re-shaping, including staff, finance, assets
- Working with communities and the voluntary sector

- Providing older and vulnerable people with opportunities to be active and socially included

It is intended to deliver on key outcomes by ensuring sound, joined up services, and by challenging some existing ways of working.

Whilst raising achievement on a universal basis, there will be a concentration on the most deprived areas, which not surprisingly have poorer health outcomes.

At a District level the latest standardised mortality ratios show the relative inequalities. Within the Districts there will also be localities with particular Deprivation.

District Council	Standardised Mortality Ratio
Bolsover	119
Chesterfield	112
Amber Valley	106
South Derbyshire	103
North-East Derbyshire	102
Erewash	98
Derbyshire Dales	97
High Peak	93
Derbyshire	104

All of the actions will feed across the four major outcomes and also into other blocks of the LAA. The following are some of the actions which will be undertaken to achieve the outcomes, and will be subject to a sub-set of targets.

- **Improved health of the population:** an enhanced role for Public Health, informing all partners and investing in a more imaginative and flexible approach. Particular emphasis will be given to reducing smoking rates; extending pilot projects on better drug administration via community pharmacy; the use of art as a therapeutic measure for people with mental illness; targeting of wards with the poorer health; and influencing the large workforce in public bodies; improving access and use of drug treatment programmes; working with schools to tackle obesity; improving the income levels; and developing 'healthy eating' programmes through the Meals on Wheels Service, day care and luncheon clubs and care homes.
- **Increased life expectancy:** targeting infant mortality (Children's Services); improvements to chronic disease management; increased community based stroke services.

- **Reduced Health Inequalities:** improved access to provision with multi-disciplinary teams based on primary care centres; improved housing conditions in the poorest neighbourhoods; focussing resources on areas with the highest deprivation (linking to NE Derbyshire PCT's spearhead programme).
- **Improved Quality of Life and independence of vulnerable and older people:**
 - Improve efficiency using the delivery of integrated care, including joint commissioning and single management of services for people with Learning Difficulties and for mental health services.
 - Continue the development of multi-disciplinary teams, simpler access arrangements, and day resource centres 24/7. The immediate target will be to assist the closure of Kingsway Hospital with the development of joint residential, nursing, day services, involving Housing (District Council), Health and Social Care in Swadlincote South Derbyshire.
 - A similar joint service will be established in Cotmanhay/Ilkeston, using the Evercare model, and in North-East Derbyshire/Bolsover.
 - Maintain efficient hospital discharge services with rapid response teams, and improvements to the provision of adaptations and the provision of equipment.
 - Extend the range of Intermediate Care provision, and following a recent County-wide scrutiny review, build on best practice with community based multi-disciplinary teams.
 - Further develop supported living improvement using Supporting People/Extra Care/Housing Corporation finance.
 - Build on the recently introduced Rapid Response Teams, providing 24 hour 365 day service, by clearer links with district council wardens and call alarm services.
 - Whilst the county operates at a 'very good' level for supporting people at home, targeted improvement is required in South Derbyshire.
 - Direct Payments will be increased, with particular emphasis in Bolsover and North-East Derbyshire.
 - Development of Single Assessment Processes.
 - Using arts to assist in delivering support for vulnerable people. For example, Artery in Amber Valley and the Falls Clinic set up by Dance 4.

Building on Success

We expect to see a range of interventions being developed to produce the outcomes. Apart from a track record of achievement on the larger schemes, e.g. hospital discharges, we will draw on a wider range of successful examples.

- Improving home conditions by the further development of Home Improvement Agencies in conjunction with District Councils and the VCS. This is a key area for the Healthier Communities/ Older People block as there is clear evidence that if homelessness is reduced, housing improved and safer communities created, then these all help to address and reduce health inequalities, which in turn deliver both Health and Social care, National and Local targets.
- Replacement of coal fires with central heating to aid health, the environment, independence of older people and release home help time for more intensive support. This is in conjunction with district councils and private suppliers, and particularly relates to Bolsover, North-East Derbyshire and Amber Valley.
- Development of a more comprehensive framework of 'safe and well' checks in conjunction with the County Council's Call Centre and District Alarm systems.
- Development of integrated service centres with Health, District Councils, Voluntary and Community Services and Social Services.
- Introducing multi-agency teams covering, older people, disabled people, people with a learning difficulty, people with mental health and intermediate care.
- Undertaking Fire safety/electric blanket checks involving district councils, social care, voluntary sector and the Fire Service to reduce deaths and injury among older people.
- Providing Home Safety surveys and locks on doors.
- Implementing Adult Abuse joint procedures across many sectors.
- Introducing Gold Card – giving older people access to a range of benefits and travel concessions, joint County/District Council
- Implementing the new Supporting People arrangements which helped the partnership between the County and District Councils and the Primary Care Trusts. Currently, Supporting People assists over 25,000 vulnerable and older people across the County through the provision of sheltered housing, community alarms and supported housing.

The National Context

This section of the LAA responding to health issues has been strongly influenced by the following national strategies: -

- Choosing Health – Making Healthier Choices Easier
- The National Service Framework for Older People
- The National Service Framework for Children, Young People and Maternity services
- The National Service Framework for CHD and Mental Health
- Sustainable communities, places and prosperity.
- Anticipating the Green Paper on Social Care Services for Adults (due March)

The LAA has taken these documents into consideration and will work in accordance with existing strategies that partner organisations have already developed to address other national initiatives. This includes, for example, the Spearhead status that North Eastern Derbyshire PCT, in partnership with the District of Bolsover, has been awarded to address health inequalities in one of the most deprived areas of England.

Consideration has also been given to the support that can be given to Derbyshire's Primary Care Trusts in delivering the Department of Health national and local targets for service improvements.

Local Context

In developing the LAA consideration has been given to the linkages between LAA targets and those in the Local Delivery Plans of Derbyshire's PCTs. This has been done in association with the Trent Strategic Health Authority. Every effort has been taken to ensure that the work of the LAA will support and complement the PCTs in delivering their local as well as national targets.

All the PCTs are partners within their LSPs and have a good track record of contributing and often leading the development and achievement of targets within local Community Strategies.

Financial flexibility will be required across District Councils, County Council, PCT's, in order to deliver such unified services. Locally there is a good track record of working flexibly within the current parameters.

Derbyshire County Council has also recently accepted an invitation to pilot the Communities for Health initiative as part of the development of the White Paper on Public Health. Formal announcements are expected shortly. This will support our work to address health inequalities and we will remain in the programme until its conclusion in March 2008.

Consideration has also been given to the national PSA targets that are so specifically health led, with little or no opportunity for support towards achieving these that could come from outside the NHS, for example the four hour wait target in Hospital Accident and Emergency wards. It has locally been agreed that these will not be referenced in the LAA.

Consultation

The proposals also draw heavily on the wide range of consultative mechanisms we have developed and the increasing range of 'satisfaction surveys' which lead to change in service design and delivery.

A considerable amount of consultation has taken place within Derbyshire.

In particular:

A cross-cutting Best Value Review on "Older People in the Community" undertook an extensive analysis of need and provision and involved considerable consultation, particularly with older people and carers. In addition, a significant number of other events have been held, and very local groups have been established – examples include the PCT Patient Fora, the Older Persons' Congress in the High Peak and Dales and Older Persons' Forum (Bolsover). It is anticipated that eleven 'focal' groups will be established in 2005/6, with further ones in subsequent years. Following an inaugural meeting, a County-wide Older Persons' Reference Group will be formally launched in June 2005, and it is expected that this block of the LAA will formally report to that group. Similar levels of consultation also take place for other adult vulnerable groups.

The specific LAA proposals have not been separately consulted on as the messages from the other events have been consistent and are reflected in this submission, and people were experiencing some concerns over 'consultation overload'.

FUNDING STREAMS

The success of the approach relies on developing other parts of the system, for example staff skills and culture. However, flexibility over funding is fundamental if we are to develop approaches tailored to the individual or locality. This is of particular importance, given that the County Council is not a Housing Authority.

There will be cost effective approaches releasing savings on infrastructure and duplication, for investment in developments. Examples will include changing the skill mix to be more effective and the prevention of admissions by sharper community based services. We would also expect to see a pooling of grant aid to the voluntary sector to link more strongly with the overall strategies and provide a more coherent financial framework for the voluntary sector.

The initial funding streams proposed for the LAA are outlined at the end of this section. Ultimately, the further 'pooling' of the larger mainstream budgets of Health and Social Care, etc. are anticipated. Proposals are already being finalised for pooled budgets for mental health and learning difficulties.

The Safer and Stronger block makes reference to the Drug and Alcohol Action Team budgets. Effective use of the Pooled Treatment Budget is particularly crucial to improving health outcomes and partners wish to see this budget included in the LAA from 2006/7. The budget, which is being increased substantially over the life of the LAA, will be aligned in year 1 to deliver the target on numbers in treatment.

The anticipated Department of Health Green Paper on Adult Services may well lead to further refinement.

We have not at this stage explored all the financial flexibility, e.g. around culture; leisure; sport; Job Centre Plus; Meal on Wheels; and Housing Corporation finance. It is expected that a number of these will be proposed at a later stage, alongside the more mainstream budgets of Health and Social Care, for example Disabled Facilities Grants.

Given the need to develop multi-purpose premises and multi-disciplinary teams, flexibility is required regarding capital/revenue finance.

WORKFORCE DEVELOPMENT AND REMODELLING

The biggest challenge to continuing to develop services, and in particular for older persons to live at home, is the potential workforce shortage. The LAA will, therefore, have a heavy emphasis on developing joint approaches. Hence, it is proposed that part of Social Services and Health funding for workforce remodelling should be part of the pooled arrangements.

To maintain independence and assist people to live at home will require a more flexible workforce and to maximise the use of scarce, skilled staff, work will continue on developing better skill mix. In particular, the pilot projects sponsored originally by the Workforce Confederation, which extended the role of home helps, will be implemented more widely across the county. This will also eventually consider incorporating mobile warden services.

Given the emphasis on direct payments to service users, greater priority will be given to training within the private and voluntary sectors to meet national guidelines around NVQ. The target will be to achieve 50% with NVQ in the domiciliary care sector by 2008. Workforce planning by Health and Social Care will increasingly embrace other allied jobs. This will require flexibility both in respect of funding of training and also remuneration across agencies.

A partnership arrangement has already been established with Job Centre Plus, and it is expected to systematically develop joint recruitment approaches. In particular, we will be targeting under-represented groups of

disabled persons and ethnic minority groups. The first campaigns are scheduled for South Derbyshire.

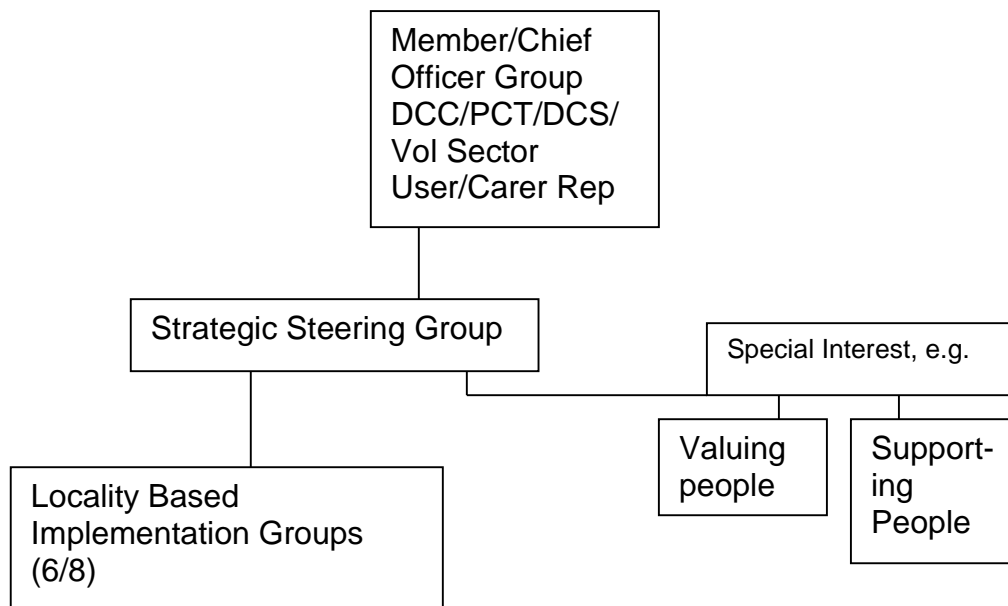
Links are being established with the LSC to see how the changes in the 14-19 year old curriculum can be utilised to attract people to the care profession. Links have also been established with TOPSS to agree on a joint strategic approach to the recruitment and training of care staff.

GOVERNANCE ARRANGEMENTS

The overarching arrangements are set out in the opening section. In addition to the Derbyshire Partnership Forum, the Chief Executives of the PCTs in Derbyshire meet regularly with the Director of Social Services.

This existing arrangement will be the building block for the effective governance of this block.

It is anticipated that the model which will emerge will provide overall strategic direction but be locally sensitive.



Existing management information systems will continue to be used to monitor LAA performance within the overall arrangements set out in the opening section. It is anticipated that, over time a number of concerns exist over the priorities and compatibility of national IT systems; existing performance management requirements will be dropped or relaxed.

LINKS TO OTHER BLOCKS

The Healthier Communities and Older People block links into all other sections of the LAA.

Children and Young People

Clearly there are close linkages between the Children and Young People block. Examples of the linkages and cross cutting themes include: -

- **Surestart** – there are a number of schemes across the County with Derbyshire County Council being the accountable body for the majority, but there are several where the local PCT retains the governance responsibility. Irrespective of the accountability, the aim of all the schemes is to ensure that young children get the best start in life that they can. The LAA recognises the linkages that have been made, but that can always be improved, by looking at the welfare of children today in the context that they are the adults and older people of tomorrow.
- **Obesity** – the full range of agencies need to be involved to tackle obesity with a focus on the education of children and young people. The benefits to improvements in lifestyle and self-esteem will impact across the blocks. It is essential that work is further progressed with key partners (including Sport England and Education) to identify how more benefits could be delivered by aligning priorities and resources to achieve standards outlined in 6 (Increased level of physical activity), and its associated targets 6a, 6b, 6c and 6d. It is also clear that there are linkages with the Children and Young People section of the LAA.
- **Smoking** – educating children and young people about the health dangers of smoking is a key part of our healthy schools activity.

Smoking impacts across all the blocks of this LAA. For example, combined, the partner agencies are by far the largest employers in the county and effective policies to stop smoking in the workplace by the partners will have a significant impact. There are opportunities to work collectively to address this. Smoking Cessation is one of the key national performance targets for PCTs, with clear requirements set for local delivery.

Sustainable Communities

Linkages with the Sustainable Communities block include:

- **Housing** – where there is excellent evidence linking the improvements in health where the Decent Home Standard has been applied. There are also further opportunities to address health inequalities by reducing heat loss and addressing fuel poverty.
- The link between **earnings and health** is well known. There are excellent opportunities for the two blocks to work together to develop

the excellent work previously done in increasing access to welfare rights and employment.

- Many parts of Derbyshire are recognised as rural and **transport** is a key factor in making essential services accessible to people – several PCTs have identified that access to transport is having a deleterious impact on health, volunteer car schemes, community transport, Gold Card, ambulance services, county transport can all work together to remedy this.

Safer and Stronger Communities

Linkages with the Safer and Stronger Communities block include:

- Reducing morbidity and mortality due to the effect of **illegal drugs** is a key cross cutting issue.
- The negative impact on health and well being of the fear of crime, especially in older people and the resultant isolation and mental health problems.
- Older people being more active and engaged creating a stronger sense of community.

Healthier Communities and Older People

Outcomes, Indicators and Targets (including LPSA2 targets shaded)

LAA Outcomes	Indicators	Possible Targets
<p>Improved health of the population.</p> <p>Increased life expectancy.</p> <p>Reduced Health inequalities.</p> <p>Improved quality of life and independence of vulnerable older people.</p>	1.Reduction in mortality rates and inequalities in health	1 (a) Reduction in mortality rates by 2010 from heart disease and stroke, and related diseases by at least 40% (cancer 6%) in people under 75 with at least a 40% reduction in the inequalities gap between the fifth of areas with the worst health and deprivation indicators and the population as a whole.
		1 (b) Reduction in health inequalities by 10% by 2010 as measured by infant mortality and life expectancy at birth.
	2.Reduction in adult smoking rates	2 (a) Reducing adult smoking rates to 21% or less by 2010 with a reduction in prevalence among routine and manual groups to 26% or less.
	3.Reduction in drug misuse	3 (a) Increase in problem drug misusers accessing treatment (from 98 baseline) by 100% by 2008 and increase year on year the proportion of users successfully sustaining or completing training programmes.
	4.Increase in take up of pension credit	4 (a) Increased take up of Pension Credit/Welfare Benefit Entitlements for older people so that unclaimed entitlements are reduced by £86 million by 2007. Estimated baseline is £110 million. Current target £92 million.
	5.Evidence of improved well-being of older people	5 (a) Reduce emergency bed days by 5% by 2008 through improved care in primary care and community settings for people with long term conditions.
		5 (b) Proportion of older people supported to live in their own home increased by 1% annually until 2008..
		5 (c) Improve the quality/control of their daily life of older people who are supported at home rather than in care homes. Baseline 2003/4 824 new admissions to care homes. Target 700 by 2007/8.
		5 (d) To increase by 138 the number of disabled people able to live in their own homes and increase their quality/control of their daily life. Baseline 2003/4 588.
	6. Increased level of physical activity (cross reference for children programme)	6 (a) By 2008 increase the take up of sporting opportunities by increasing the numbers who participate in active sports at least 12 times a year by 3%.
		6 (b) Increasing the number who engage in at least 30 minutes of moderate intensity level sport at least 3 times a week by 3%.

		6 (c) Ensure 280 schools achieve level 3 of the Health Promoting Schools standard by 2007.
	7 Evidence of improved quality of life of people with mental health problems	7 (a) Improve life outcomes of adults and children with mental health problems through year on year improvements in access to crisis and CAMHS services and reduce the mortality rate from suicide and undetermined injury by at least 20% by 2010.

In relation to targets 1a, 1b and 2a, all have definitive targets to be achieved by 2010 – during the course of the next month work will be undertaken in each PCT to define milestones to be achieved on each target, which are linked to local deprivation weightings, which will then reflect local need but also link back to PCT specific health inequality reduction targets with Local Delivery Plans.

FUNDING STREAMS

Detail	Links to Targets	Source	2005/6	2006/7	2007/8
1. National Smoking Cessation funding DOH allocations to individual PCTs Amber Valley PCT Chesterfield PCT Erewash PCT High Peak and Dales PCT North Eastern Derbyshire PCT South Derbyshire and Derbyshire Dales PCT	1a 1b 2a 5c 6d	PCT / Local Delivery Plans	TBC will be aligned	P	P
2. Supporting People – reducing health inequalities	1a 1b 2a 3a 5b 5c 6a 6b 6b 7a	DCC PCT / Local Delivery Plans	17.782m	P	P
3. Access and Systems – capacity fund (grant)	5a	DCC PCT Local Delivery Plans	9.314m	P	P
4. National Training Strategy – DCC funds to training private sector & Social Service staff together on joint service issues such as reduction of inequalities and improvement of well being	1a 1b 1c 4a 5a 5b 5c 5d 7a	DCC	1.128m	P	P
5. Disabled Facilities Grant – Proposal for inclusion in LAA for 2006/7 to provide clearer access for users, aid hospital discharges and remove the confusion and waste within the current two-tier model	5a 5b 5c 5d	DCC	2.6m	TBC (A)	P
6. Extra Care and Informatics – as above (8)	5a 5b 5c 5d	DCC	TBC	TBC (A)	P
7. Carers Grant (DCC) It is proposed to include all PCT specific grants (section 28) allocations over time and definitely by 2006./7	4a 5a 5b 5c 5d	DCC	2.525m	P	P

Key

A = Aligned budget
P = Pooled budget

NB – these will be progressive and it is expected that others will be brought into the LAA as it develops

SAFER AND STRONGER COMMUNITIES

VISION AND AMBITION

The Derbyshire Community Strategy sets out the vision for a safer Derbyshire in which to live, work and visit as a core element of creating strong and vibrant communities.

At the national level, the Government's PSA targets establish its commitment to safer and more secure communities and put local Partnerships at the heart of the delivery programme. The national PSA community safety outcomes, which are mandatory in this block are:-

- PSA 1 – to reduce crime by 15% by 2007/8 using the BCS baseline year of 2002/03
- PSA 2 – to reassure the public, reducing the fear of crime and anti-social behaviour
- PSA 4 – to reduce the harm caused by illegal drugs

These national outcomes mirror local priorities identified through the Audits and Draft Strategies of the 8 district-based Crime and Disorder Partnerships (CDRPs), the Drug and Alcohol Action Team (DAAT), the Youth Offending Service (YOS) and the Police Authority Plan.

Tackling community safety in Derbyshire is the top priority for local people identified in successive polls conducted by MORI (1999 and 2002) and in our local Citizen's Panels. Despite reductions in crime across the County, the fear of crime remains a key concern for residents.

No CDRP in the administrative County is ranked in the highest crime quartile using the BCS comparator crime index. Two of the 8 Partnerships (Chesterfield 119 and Erewash 148) fall into the second quartile, with two ranked in the lowest quartile (South Derbyshire 307 and Derbyshire Dales 350).

Chesterfield recorded 20% of all crime in the administrative County over the last 3 years with Erewash recording 17% and Amber Valley 16%. These are significantly higher than the next district area with 11%.

Statistics show that burglary (25%), criminal damage (19%), vehicle crime (19%) and violent crime (15%) are the highest crime categories recorded in the administrative county in the last 3 years.

The Safer Derbyshire Project has brought together under one roof the County Council's Community Safety Unit, Police Community Safety Unit staff, the DAAT, the YOS, the Research and Information Team, the Domestic Violence Co-ordinator and Fire Service staff This has had an immediate impact in terms of improved co-ordination and co-operation, and better targeting of scarce resources, both at the strategic and operational level.

Data analysts within the Safer Derbyshire Research and Information Team work for individual CDRPs and work alongside YOS and DAAT analysts to share information and integrate target setting.

ODPM, the Home Office and the CDRPs have been involved in setting the targets for PSA2. LSP Chairs and CDRP Chairs were invited to the Derbyshire Partnership Forum workshops to agree outcomes and targets for the LAA. This work has been closely linked to the district crime and disorder audits and strategy targets. District LSPs and CDRPs have considered initial reports on the LAA process.

With this information, district CDRPs have very recently set targets which, if achieved, will deliver an overall 16% reduction in BCS comparator crime across Derbyshire. This is in excess of the 15% national target and is above the level required by the Government Office to meet its regional contribution. The CDRPs have also set their own stretching targets to contribute to the countywide PSA2 targets for burglary, vehicle crime and anti-social behaviour.

Street violence, particularly linked to binge drinking, is also a significant local concern. Currently, domestic violence and assaults on police officers are included in the overall violent crime statistic. As part of the LAA, we are proposing to strip out these offences from the overall statistic, because we wish to see an increase in the reporting of domestic violence and a reduction in violent street crime. The setting of a single, all embracing target for the reduction of violent crime would, therefore, be directionally ambiguous, contrary to the target setting guidance within the Police Performance Assessment Framework. We also intend to consider, during the life of the LAA, issues relating to racially motivated and homophobic hate crime which some CRDPs are beginning to highlight as a potential concern.

The Derbyshire Drug and Alcohol Action Team has undertaken an audit of activity and held a series of workshops with partners to set its three year strategy from April 2005. The audit revealed that:

- For every 10,000 people in Derbyshire, 4.3 were brought to justice for supplying class A drugs;
- 57% of primary and secondary schools achieved level 3 against the National Healthy School Standard;
- 97% of young offenders received early drug treatment interventions;
- during the first half of 2004/5 over 1,058 people were registered as receiving drug treatment;
- 62% of people entering treatment sustained or successfully completed a drug treatment programme.

Derbyshire has been unique in conducting a 3-year Drug Market Mapping project of national significance, which has led to improved strategic planning for both policing drug markets and commissioning and re-configuring drug services.

Improving the access to effective drug and alcohol treatment services and retention in programmes remains a high priority and the implementation of the Drugs Intervention Programme is at an early stage. Currently, restrictions do not allow the use of the "Pooled Treatment Budget" for alcohol only services, and given the lack of

available funding it is proving difficult to implement an effective response to the Government's "Harm from Alcohol" Strategy.

There are clear links for this work with the Healthier Communities block and it is recognised that the Government has committed substantial additional investment from 2005/6 to 2007/8 to address treatment with a focus on individuals in the criminal justice system.

Significant progress has been made to implement the Prolific and Other Priority Offender Strategy in Derbyshire, although the lack of funding for this national initiative is a concern. The LAA focuses on tackling offences committed by prolific offenders.

The Youth Offending Service (YOS) is integrated within Safer Derbyshire and is playing a key role in the Prevent and Deter strand of the Prolific and Other Priority Offender Strategy. Its work is crucial to dealing with anti-social behaviour by young people. As a top quartile performer, we wish to see the inclusion of YJB funds which would be used to meet national requirements but would give greater flexibility to deliver LAA outcomes across all blocks.

The Youth Offending Service has a lead role to play and discussions are at an advanced stage to develop a County-wide Youth Inclusion and Support Panel (YISP) based on the principle of centralised management and logistical support with localised delivery. Again, the lack of funding for this national initiative is holding back the development of the YISP which has important links to fear of crime, particularly of older people, and anti-social behaviour.

The LAA targets are, therefore, designed to tackle the highest priority issues. Underneath these, the CDRPs, the YOS and the DAAT have specific targets of their own to directly deliver overall LAA target. The pooled funding will be utilised to focus activity to affect the highest crime areas and categories.

The Community Strategy target to reduce the number of people killed or seriously injured in road accidents reflects the national priority to secure safer communities, as set out in the National Road Safety Strategy and Transport Planning Priorities.

A detailed analysis of data has identified that there continues to be a high number of people killed or seriously injured in road accidents on local roads in deprived wards in Derbyshire and a PSA target has been set.

Stronger communities are ones in which people are engaged and empowered. They are characterised by people:

- being aware of what is happening in their community,
- taking part in consultations,
- voting and participating in all forms of local democracy,
- feeling they have the ability to effect change in their community by participating in community and voluntary groups,
- feeling they have ownership of their area, of having a sense of responsibility towards their neighbours and neighbourhoods,
- valuing relationships across generations,

- using and voicing support for services such as parks and libraries and campaigning on issues that affect them.

A strong community has a range of services delivered by the VCS, for example Samaritans, Citizens Advice Bureaux, Meals on Wheels etc. The partners recognise the importance of VCS infrastructure agencies in maximising the potential of VCS service delivery and encouraging local people to be active citizens, be they school governors, CAB advisors or residents association members.

We are measuring the level of volunteering in our current MORI survey to produce a baseline against which to increase numbers. The purpose of this indicator will be to assess the levels of social capital within Derbyshire based upon informal volunteering and trust as well as identifying where local people are involved in more formal volunteering activity. Initially partners will need to establish a baseline of volunteering within Derbyshire which will hopefully identify gaps both geographically and thematically.

Whilst we have included an overall target on volunteering within this Safer and Stronger Communities Block there is a general recognition by partners that we will need to measure the extent of volunteering in support of the activities and services delivered under the other three blocks. The County Council's Social Services Department is currently developing a draft outline strategy for volunteering and is looking to work with Volunteer Bureaux across the county during 2005 to develop opportunities for increased volunteering. We will also be looking to develop a code of good practice on volunteering to sit underneath the Derbyshire Compact. Partners within the High Peak and Derbyshire Dales are looking to kick start this process as part of their best practice work.

Using our Citizens Panel Annual Tracking Survey we will also create a baseline to indicate the percentage of adults and the percentage of young people who feel that they can influence decisions. The Indicator will test the extent to which local people believe they have the ability, either individually, or with others, to influence decisions that affect their local area. Partners are currently undertaking a wide range of activities to engage with local people on the development of services.

The creation and ongoing development of Youth Forums and Older People's Forums across the county will provide valuable opportunities for these harder to reach groups to have a key role in decision making. The award winning B-Line and Gold Card Schemes illustrate the efforts made to ensure that young people (B-Line) and older people (Gold Card) are engaged with public services. B-Line for example offers a unique opportunity to text messages to young people and involve them in decision making processes. Work on identifying mechanisms to involve and engage other hard to reach groups is currently taking place.

A cohesive community is defined as one where:

- there is a common vision and a sense of belonging for all communities,
- the diversity of people's different backgrounds and circumstances are appreciated and positively valued,
- those from different backgrounds have similar life opportunities

- strong and positive relationships are being developed between people from different backgrounds in the workplace, in schools and within neighbourhoods.

We will be using our Citizens Panel Annual Tracking Survey and mechanisms currently in place to consult with young people such as Youth Forums and Schools Councils to measure the percentage of people who feel that their local area is a place where people from different backgrounds can get on well together. The inclusion of this indicator is primarily aimed at establishing an overall measure of community cohesion based on whether or not residents as a whole think they live in an area which has good community relations. The indicator will hopefully enable partners to capture tensions that might exist in particular communities on a wide range of issues.

Only 1.5% of the people from Derbyshire population belong to an ethnic group with the largest populations living in Chesterfield, Long Eaton and areas adjacent to Derby. The indicator will enable partners to assess if people living in different geographical areas feel that people from different backgrounds can get on well together. Evidence from the Citizen's Panel Survey in 2003 suggests people in Chesterfield, Derbyshire Dales and High Peak are more likely to agree that their local area is a place where people from different backgrounds get on well together.

The inclusion of this indicator will also allow partners to capture any other potential tensions that may exist within different communities, for example with traveller communities in areas where there are often unauthorised encampments such as in South Derbyshire. It will also allow partners to capture possible tensions between other more general groups of people, for example between younger and older people. Information gathered from this indicator will subsequently feed into the development of activities under indicators outlined within the other three blocks.

In implementing the LAA and in developing the new community strategy the county council will pilot the impact needs requirement assessment framework, a key part of the local government Equalities Standard, to ensure that LAA outcomes do not disproportionately affect any key equality groups.

LSPs play an important role in engaging neighbourhoods and some have well established community and neighbourhood forums. Some areas do not have any established mechanisms in place and we have included an indicator and target aimed at increasing the proportion of the population covered by a neighbourhood or community forum within the LAA. This will reflect work that is currently underway to establish community forums in areas currently not covered, for example the High Peak. Proposals to build on best practice across Derbyshire are well advanced and should be in place by June 2005.

There is a strong commitment to building the understanding between the statutory sector and the VCS and consequently the ability to work effectively as a partnership of equals. As stated in the opening section of the LAA, the county council has developed a Voluntary Sector Compact after extensive consultation with VCS organisations and this has now been adopted by 58 local organisations. This document reflects the growing awareness between the sectors and the need to work

better together. The Compact is work in progress and will be reviewed annually, through the DPF.

To ensure that the principles outlined within the Compact translate into action, a joint review group comprising representatives from the VCS and public sector organisations has been established. The group's plan, which provides the framework for developing actions at both a county and a local level, has been highlighted by GOEM as a model of good practice.

At a local level, the VCS are also active partners in the district based LSPs and have played a key role in the development of local Community Plans and Strategies. In Bolsover, this involvement has been strengthened, with the support of Neighbourhood Renewal Funding, through the development of a Community Empowerment Network.

Derbyshire Dales and High Peak are the East Midlands members of the national Civic Pioneer Action Learning set. This grouping is developing best practice in community engagement and will be used to assist local authorities through the development of the LAA.

In addition, nominated representatives from the VCS Infrastructure Consortium are supporting the county council in a review of its Voluntary Sector Grants Policy. This review provides opportunities to build the capacity of the VCS in the county to shape and deliver key outcomes.

The DPF is keen to see the Derbyshire Voluntary Sector Consortium continue beyond 2006 when current funding ends. We will be working with the VCS Consortium to identify appropriate indicators and targets to measure progress on the development of the sector.

The County Council is currently looking at its future involvement in the Local Area Profiles Pilot - Phase 2 as a possible way of developing mapping/research techniques in this area. The Audit Commission is keen for pilot authorities to develop a number of key information tools which will develop specific "layers" of information between March and November 2005. One such layer is the development of tools to map the role of the local community and voluntary sector, its relationship to local community strategies and the extent of social capital delivered.

The LAA provides the potential to route public sector grants to the VCS into the SSC block. This would give the VCS a greater role in decision-making and partners will be encouraged to review current arrangements in the first six months to develop this initiative. In summary, we recognise that there is some good work underway but that this needs to be continued and developed to strengthen our VCS infrastructure.

The DPF strongly believes that "liveability," "cleaner and greener" and "disadvantaged neighbourhoods" should be tackled within our fourth block of "sustainable communities." This will focus activity to tackle local issues in Derbyshire around environmental, economic and housing related priorities. We appreciate that this is a departure from the guidance, but strongly feel that the impact, priority and localisation of the issues will not be achieved as effectively within this block.

FUNDING STREAMS

In 2003, the Joint Best Value Review of community safety led to the establishment of Safer Derbyshire and the pooling of resources to achieve more effective outcomes.

Although funding arrangements are complex we have a strong track record of effective management of pooled budgets in Derbyshire. There are a host of jointly funded posts in Safer Derbyshire which includes, for example, the whole of the Youth Offending Service, the Drug and Alcohol Action Team, partnership data analysts, an anti-social behaviour co-ordinator and a burglary co-ordinator. The joint funding of the eight district-based CDRP Community Safety Officers is a particularly successful arrangement. PSA1 “pump-priming” money and partner contributions were pooled initially to establish short-term CSPO posts. These posts have now been made permanent and mainstreamed from increased pooled funding contributed by the county council, the district councils and the police.

Funding in this block incorporates the HO Building Safer Communities funds, Anti-Social Behaviour grants, and Domestic Violence grants. This funding is currently allocated to the eight Derbyshire CDRPs with district councils acting as the accountable body. From 2005/6, these funds will be pooled into the LAA which will reduce existing financial monitoring requirements and give significant flexibility to aid the delivery of LAA outcomes mirrored in local CDRP strategies.

In 2005/6, the pooled funding will be directly passported to CDRPs based on the previous year’s allocations. This will ensure that existing commitments can be honoured and that approved spending plans for 2005/6 are not disrupted. In line with Government guidance, spending plans will be reviewed to ensure that they support the delivery of the three year LAA, including the PSA2 targets. CDRP allocations not spent in 2005/6 will be pooled into the overall block for redistribution against identified priorities for 2006/7.

There will be no changes to the accountable body arrangements in 2005/6 given the tight timescale. These arrangements will be reviewed during 2005/6 in accordance with Government Advice Note 3.

The HO Regional Director’s Fund has been boosted by the maximum fund to Derbyshire being made available through the LAA. Arrangements for distribution are to be determined as a priority through the Derbyshire Community Safety Forum. It gives the opportunity to pilot innovative approaches to make the best use of the resources to deliver LAA outcomes.

Other Year 1 funding streams include some LPSA1 reward grant and LPSA2 “pump-priming” grant and the DAAT Partnership grant. Funds will be supported by partners’ mainstream funds and, in respect of the road safety PSA target, Local Transport Plan 1 and 2 monies.

Locally, we are very keen to include the Drug Pooled Treatment budget, the Drug Intervention Programme, the Young People’s Substance Misuse grant and the Youth Justice Board funding in the LAA.

However, as the Drug Intervention Programme is in its early stage of implementation and, in view of concerns about treatment waiting times, it is proposed to strategically align these budgets within the LAA in Year 1. The DAAT Board wishes to see these budgets pooled in future years and will engage the NTA in discussions about outcomes and future arrangements.

Similarly, we will work with the National Youth Justice Board with a view to pooling YJB money into the LAA in Years 2 and 3. The Service is currently driven by national performance targets with little opportunity for local flexibility to meet local needs.

In Year 1, BCU funding will be aligned with the LAA. Discussions will take place with the 4 BCU Commanders and the 8 CDRP Chairs in relation to the potential benefits of pooling these funds in Years 2 and 3 to improve targeting and reduce bureaucracy.

The LAA gives the opportunity to integrate “Neighbourhood Policing Fund” within the programme and reforms develop the “mixed economy of policing” within neighbourhoods. Police Community Support Officers (PCSOs) have been recruited to the Derbyshire Force, and are currently being trained. They will be deployed with Beat Officers and accredited with certain powers by the Chief Constable. Some Districts have also employed Community Neighbourhood Wardens or Community Rangers. This will prepare the partnership for joint bids to the Neighbourhood Policing Fund in future years, which could form part of the LAA.

The Derby and Derbyshire Economic Partnership is working closely with the Police and local partners to reduce business crime which is a key factor in economic regeneration. There is potential to bring some DDEP funding into the LAA and this will be pursued in Year 1.

A wide range of organisations currently act as the accountable body for the different funding streams highlighted. In addition to the district councils being accountable for CDRP funds, the County Council is the accountable body for the YJB grant and the Young People’s Substance Misuse grant; the Police for the BCU fund and the Chesterfield Primary Care Trust for the DAAT Partnership grant, the Pooled Treatment Budget and the Drugs Intervention Programme. These arrangements will be reviewed to enable funds to be effectively managed through the LAA in future years.

The LAA provides the opportunity to pool or align mainstream funds which support the VCS and we will be working in partnership to make the most effective use of existing resources. Additionally, the ChangeUp funded county VCS infrastructure consortium only has funding until March 2006 and we are keen to secure its continued existence.

Preliminary discussions have been held with the Big Lottery Fund and it has, initially, been agreed that their strategic priorities and budgets will be aligned with the LAA.

FREEDOMS AND FLEXIBILITIES

In addition to the generic freedoms and flexibilities set out in the opening section, we wish to negotiate, under this block, the following specific freedoms and flexibilities to deliver our ambitions:-

- Pooling additional resources currently specifically excluded, or initially rejected for inclusion. In Years 2 and 3 we would wish to see the following budgets in the LAA:
 - Pooled Treatment budget (could be incorporated into the Healthier Communities block)
 - Young People's Substance Misuse Grant (would be incorporated into the Children and Young People block)
 - Drugs Intervention Programme
 - Youth Justice Board Grant
 - Basic Command Unit Fund
- No capital/revenue split of the Building Safer Communities fund
- The opportunity to determine local governance arrangements which could lead to a merger of the DAAT and YOS Boards with the strengthened Derbyshire Community Safety Forum.

INNOVATION

Without direct government funding partners have to be creative in finding resources to deliver national initiatives.

One current example is the need to have in place Youth Inclusion and Support Panels (YISPs) to meet the requirements of the Prevent and Deter strand of the Government's Prolific and Other Priority Offender Strategy.

CDRPs have been given responsibility for this work but, in a County setting, it is more appropriate for the programme to be delivered by the Derbyshire Youth Offending Service. A local structure based on the three Youth Offending Team areas of Ilkeston, Chesterfield and Buxton is being supported. Regular YISP Panels would be convened linking with CDRP structures (eg Anti-Social Behaviour Panels) and the service would work with 400 young people at risk in a full year.

The £200,000 annual cost of this new service could be met from LPSA 1 Reward money paid to the County Council, Police and District Councils; LPSA 2 "Pump Priming" money; the Youth Offending Service budget, with each CDRP contributing 5% of its Building Safer Communities fund.

This proposal directly supports the Children and Young People block by improving support to parents and children at risk of offending or involved in anti-social behaviour.

GOVERNANCE ARRANGEMENTS

The LAA process has been the catalyst to the commencement of a review of the governance arrangements of the Derbyshire Partnership Forum.

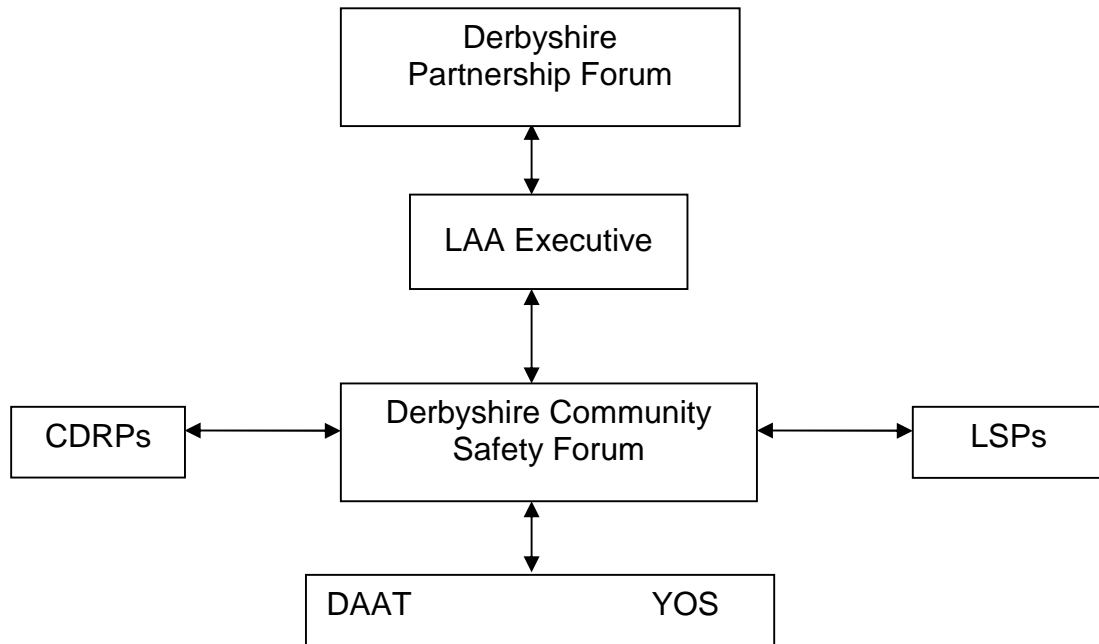
The Chief Constable has chaired a small working group comprising a District Council Chief Executive, the County Council Assistant Chief Executive, the Head of the Youth Offending Service, the Head of the County Council's Community Safety Unit, the Head of the Police Community Safety Unit and the Drug and Alcohol Action Team Co-ordinator. The Chief Constable also hosts regular meetings with the County and District Council Chief Executives together with CDRP Chairs.

The Derbyshire Community Safety Forum comprises the Police, County Council, District Council Policy leads, CDRP Community Safety Officers, the DAAT, the YOS, the Local Criminal Justice Board, the Probation service, Connexions, PCTs, the Fire and Rescue service, Victim Support and GOEM.

This Forum reports to the Chief Constable who is the Derbyshire Partnership Forum "Champion" for the Community Strategy Crime and Community Safety theme.

The terms of reference for the Community Safety Forum include responsibility for performance management of the Community Strategy and the PSA targets and for allocating funding. The Forum also develops action plans to support the delivery of strategic initiatives, such as the local implementation of the Prolific and Other Priority Offender Strategy, to seek to ensure the best use of resources.

There are real opportunities to streamline governance and accountability arrangements by building on the existing Community Safety Forum, with more senior level representation, to manage the LAA. This could lead to the incorporation of the Drug and Alcohol Action Team and the Youth Offending Service Management Boards. The structure of CDRPs is currently being reviewed but it is expected that they will continue to play an important role in the delivery of the LAA outcomes.



The complexity of funding and accountability arrangements supports a cautious approach to change. As indicated in “Advice Note 2” this will mean, certainly in the first year, a “knitting together” of existing systems, with the aim of reducing burdens and duplication. Year 1 funding allocations will remain unchanged and existing structures will be used to manage the LAA initially.

A review will take place in Year 1 with a view to a streamlined structure being in place for Year 2.

The above approach deals with the community safety governance arrangements but it is felt that this would not meet the expectations of partners with regard to the delivery of the targets relating to the VCS. Much more work is needed during the first year to strengthen these governance arrangements. The LAA Executive will take a lead in working with the sector to develop arrangements utilising the consortium amongst other mechanisms.

Safer and Stronger Communities

Outcomes, Indicators and Targets (including LPSA 2 targets – shaded)

Outcomes	Indicators	Targets	
To reduce crime, the harm caused by illegal drugs and to reassure the public, reducing the fear of crime and anti-social behaviour (all areas) (Mandatory Outcome)	Reduce BCS comparator crime	16% Reduction between 2003/4 baseline and 2007/8	
	Reduce Burglary	30% Reduction between 2003/4 baseline and 2007/8	
	Reduce Vehicle Crime	19% Reduction between 2003/4 baseline and 2007/8	
	Reduce Street Violence	5% Reduction between 2004/5 baseline and 2007/8	
	Increase reporting of domestic violence	Establish baseline and determine level of increased reporting	
	Reduce Fear of Crime and Anti-social Behaviour		Reduce Anti-social Behaviour Reports (basket of indicators as set out below): I. That Derbyshire residents believe that there has been a reduction in Anti-social behaviour by 10% from the 2004 Citizen's Panel survey II. Reduction in number of Criminal Damage Offences by 17% between 2003/4 baseline and 2007/8 III. Reduction in number of deliberate secondary fires by 15% between 2003/4 baseline and 2007/8
			Increase police officer time spent on frontline duties, on 2003/4 baseline, aligned with Policing Plan. (2005/6 : 67.5%; 2006/7 : 70%; 2007/8 : 72.5%)
	Reduce Youth Re-offending	Targets aligned with Youth Justice Plan in Year One	
	Reduce harm caused by drugs	Targets aligned with Drug and Alcohol Strategy in Year One	

Improve the safety of local people	Reduce serious road collisions	To reduce the number of people killed or seriously injured in road accidents on local roads (excluding motorways) by 50% in the top 20% of deprived wards (from the 1995-1998 average baseline) by 2010. Milestone target by March 2007 to be set.
Strong Sense of Community	Increased Volunteering	Establish baseline and increase volunteering in the county by 5% (MORI baseline 2005).
	Community cohesion	Increase in the % of adults and the % of young people who feel that there local area is a place where people from different backgrounds can get on well together from the baseline of 48.7% (QOL Indicator 25/Citizen's Panel Baseline 2003 – no current baseline for young people). Target to be set.
Empowering decision making and the delivery of services	Community involvement in decision making	Increase in the % of adults and the % of young people who feel they can influence decisions affecting their local area. (QoL indicator 23/MORI/Citizens' Panel)
		Increase the proportion of the local population represented by a local neighbourhood/community forum.

Safer and Stronger Communities – Pooled Funding Streams

	2005/6	2006/7	2007/8
COUNTY			
County Council LPSA 1 Reward and LPSA 2 “Pump Priming” Grant	596,157	402,759	82,758
Police LPSA1 Reward	118,000	Nil	Nil
PSA2 other partner contributions	tbc	tbc	tbc
DAAT Partnership Support Grant	97,862	97,862	97,862
Drugs Interventions Programme	Nil	570,653*	570,653*
DAAT Pooled Treatment Budget	Nil	4,650,000*	5,250,000*
National Youth Justice Board	Nil	580,000*	580,000*
HO Building Safer Communities	Nil	959,152	959,152
HO Regional Director’s Allocation	86,420	86,420	86,420
HO Anti Social Behaviour	Nil	200,000	200,000
Domestic Violence	Nil	75,000	75,000
Basic Command Unit Funds	Nil	768,981*	768,981*
SUB TOTAL	898,439	8,390,827	8,670,826
AMBER VALLEY			
HO Building Safer Communities	143,401		
HO Anti Social Behaviour	25,000		
Domestic Violence	25,000		
SUB TOTAL #	193,401		
BOLSOVER			
HO Building Safer Communities	112,603		

HO Anti Social Behaviour	25,000		
SUB TOTAL #	137,603		
CHESTERFIELD			
HO Building Safer Communities	141,761		
HO Anti Social Behaviour	25,000		
Domestic Violence	25,000		
SUB TOTAL #	191,761		
DERBYSHIRE DALES			
HO Building Safer Communities	89,648		
HO Anti Social Behaviour	25,000		
Domestic Violence	12,500		
SUB TOTAL #	127,148		
EREWASH			
HO Building Safer Communities	144,498		
HO Anti Social Behaviour	25,000		
SUB TOTAL #	169,498		
HIGH PEAK			
HO Building Safer Communities	107,008		
HO Anti Social Behaviour	25,000		
Domestic Violence	12,500		
SUB TOTAL #	144,508		
NORTH EAST DERBYSHIRE			
HO Building Safer Communities	118,715		
HO Anti Social Behaviour	25,000		
SUB TOTAL #	143,715		

SOUTH DERBYSHIRE			
HO Building Safer Communities	101,518		
HO Anti Social Behaviour	25,000		
SUB TOTAL #	126,518		
Big Lottery Fund	??	??	??
LAA TOTAL	1,648,714	8,390,827	8,670,826

#Funding in 2005/6 to be pooled and passported to districts in sums shown

* proposed additional pooled budgets from 2006/7 subject to negotiation

SUSTAINABLE COMMUNITIES

VISION AND AMBITION

The DPF strongly believes that the LAA should include the “missing” fourth block of “sustainable communities”. We appreciate that this is a departure from the guidance, but strongly feel that the impact, priority and localisation of the issues will not be achieved as effectively within the other three blocks.

Furthermore, inclusion of this block:

- matches the central/local “shared priorities”
- matches the CPA key lines of enquiry
- fully embraces the concept of “sustainable communities” as set out in the ODPM five year plan for social, economic and environmental regeneration (economic development, housing, transport, waste, environment etc.)
- more effectively links into the work of the district LSPs and the Rural Pathfinder
- helps better engage the work of the Derby and Derbyshire Economic Partnership and the North Derbyshire and North Nottinghamshire Coalfield Alliance
- fits with the Derbyshire Community Strategy
- recognises that cultural life plays a pivotal role in the well-being of communities

Our approach seeks to integrate the full range of funding streams within the LAA which, we believe, will lead to improved outcomes for local people. In 2005/6 more work will take place in relation to outcomes to release funding into this block.

The Derbyshire Community Strategy sets out our vision for “a sustainable and accessible Derbyshire with a high quality environment that means a good quality of life for local people”.

The Community Strategy identifies high level outcomes to improve the quality of life for local people in the most disadvantaged neighbourhoods. Bolsover District is one of the 88 Neighbourhood Renewal Fund areas and Staveley in Chesterfield Borough in a Neighbourhood Management Pathfinder. These funds are managed by local Boards, with agreed plans and accounting arrangements in place. Their plans and budgets will be aligned to the LAA in year 1.

No changes are planned for Bolsover given that their current NRF funding ends in 2006. The LAA would appear to be the appropriate mechanism for routing future NRF funding and this is currently under central government review. Discussions will be undertaken with the Staveley NM Board about the potential benefits to pooling resources within the LAA in years 2 and 3.

The outcomes and indicators are based on the sustainable communities and transport shared priorities, ODPMs Sustainable Communities Plan for the East Midlands and priorities identified by partners at a local level. The key issues covered in this block are:

- Promoting the economic vitality of localities
- Transforming our local environment
- Meeting transport needs more effectively

Partners are keen to ensure that district based LSPs play a key role in the delivery of the LAA and that the identified indicators provide opportunities to do so. Partners believe that it is imperative to link local priorities and actions identified within local community plans to outcomes identified at a county level in the Derbyshire Community Strategy and the LAA.

The requirement of local authorities to develop Local Development Frameworks and Plans covering a wide range of issues from waste to housing and to ensure the involvement of communities requires much greater partnership working at a local and county level than ever before. The need to link in LDFs and LDPs into existing and developing community strategies also places increasing emphasis on improved coordination and joint working.

Promoting the economic vitality of localities

One of the national shared priorities is “promoting the economic vitality of localities” in particular regulating and enabling economic vitality, supporting people into work and extending quality and choice in the housing market.

Regulating and enabling economic vitality

The vision of the Economic and Community Regeneration theme contained in the Derbyshire Community Strategy is “a Derbyshire that is prosperous, successful and benefits all”.

To achieve this, a flexible, motivated and skilled local workforce must be developed and maintained.

The latest annual Labour Force Survey results reveal Derbyshire to be lagging behind both the East Midlands and England averages in terms of the qualification levels of the workforce. Significant improvements have been made in terms of the percentage of the workforce achieving NVQ level 2 qualifications, but the percentage with NVQ level 3 and above remains below the national and regional averages. Only 44.3% of people of working age in Derbyshire were qualified to NVQ level 3 or above, compared to the national average of 48.9% and the regional average of 47%. (*Source: Local Area Labour Force Survey March 2003-February 2004 Figures based on those of working age 18-59/64*).

The LAA, therefore, focuses on increasing the percentage of the workforce achieving NVQ level 3 or above to improve the employment chances for local people and create a more economically prosperous Derbyshire. Funding

streams from the Learning and Skills Council, emda and SSP funds contribute to this outcome and we will seek to include these within the LAA from 2006/7.

The need to ensure that the workforce of Derbyshire has the required level of skill is vital if local people are to benefit from local job creation programmes. The Markham Employment Growth Zone will provide significant job opportunities. The scheme involves the redevelopment of former coalfield sites to create jobs in an area of high unemployment and high economic inactivity and is critical to the regeneration of the former coalfield. A high quality Business Park will be created with a new Environmental Technology Training and Innovation Centre. The scheme will include large scale environmental improvements, rail freight access and a new motorway junction 29A. It will create 5,000 jobs on the core development site and a further 3,000 jobs on adjacent sites. Activity through the LAA will maximise the benefit to local people from the job opportunities created.

A key measure of success for local economies is not only the ability of the area to support the creation of new businesses, but also its ability to support existing businesses to prosper and grow in the short and longer term.

Derbyshire's 12 and 24 month survival rates are slightly below the regional and national averages suggesting that partners could do more to support local businesses in the short term. In addition to improved support for new businesses, the inclusion of an indicator to raise the proportion of the population in Derbyshire with qualifications at NVQ levels 3 and 4, within Derbyshire's LAA, will also provide the opportunity for those people wishing to establish their own businesses to acquire higher level skills which will enable them to better manage their own survival and possible future growth. The LAA will seek to incorporate emda and SSP funding within the LAA to specifically address business survival rates within the county.

The Rural White Paper stresses the importance of the Market Towns as key drivers of the rural economy. The Countryside Agency and emda have funded activity to support Market Towns to address underperformance.

The Peak District RAZ Pathfinder will create an opportunity to demonstrate practical ways of combining services and orientating them more towards the needs of those entrepreneurs in communities and business who will make sustainable regeneration happen. The unique characteristics of the area - rural, near to urban areas, high environmental values, good partnership working across boundaries - are strong assets, but our rural communities face many challenges.

Already the Pathfinder partners and other agencies offer grant schemes, technical advice and other support to community and economic regeneration. Tourism and the creative industries, for example offer real opportunities in rural western Derbyshire. The LAA linked to the Pathfinder will aim to make support services much more accessible, streamlined and efficient.

The National Skills Strategy identifies Basic Skills and vocational qualifications at or leading to level 2 as top priorities. The Department for Culture, Media and Sport's ten year strategy for public libraries, "Framework for the Future" list the following three core roles:

- The promotion of reading and informal learning
- Access to digital skills and services including e-government
- Measures to tackle social exclusion, build community cohesion and develop citizenship

The development of basic skills in literacy, numeracy and IT is crucial to the delivery of this vision and inclusion in the LAA will make a significant contribution to the ILT Strategy which is submitted to the Learning and Skills Council. Funding to achieve a stretch in current performance on this target will be sought in the short term through Derbyshire's PSA 2 "pump priming" Fund.

The Community Strategy identifies high level outcomes to improve the quality of life for local people in the most disadvantaged neighbourhoods.

Derbyshire has 93 Super Output Areas (SOAs) in the most deprived 25% of SOAs in England. This covers approximately one fifth of people living in the county. Although each Derbyshire district has at least one SOA in the top 25% of most deprived, the majority of SOAs are concentrated in the former coalfield districts of Chesterfield (28) and Bolsover (23). The districts of Erewash (14), North East Derbyshire (11) and Amber Valley (10) also have 10 or more SOAs in the top 25%.

In terms of disadvantaged neighbourhoods, Bolsover District is one of the 88 Neighbourhood Renewal Fund areas and Staveley in Chesterfield Borough in a Neighbourhood Management Pathfinder. These funds are managed by local Boards, with agreed plans and accounting arrangements in place. Their plans and budgets will be aligned to the LAA in year 1 and discussions will be undertaken with the respective Boards about the potential benefits to pooling resources within the LAA in years 2 and 3.

The Government's ambitions for the LAA indicate that this will be the appropriate mechanism for NRF and NM funds post 2006.

Supporting people into work

The working age population of Derbyshire currently stands at approximately 450,000 people. The overall Economic Activity rate for Derbyshire in 2003 stood at 80.8%, a rate higher than both the East Midlands (79.2%) and England (78.5%) averages.

Although Derbyshire has an average unemployment rate which is lower than the national (England) average, certain areas have much higher rates. The MORI Derbyshire Resident's Survey 2002 indicates that 25% of residents believe that helping unemployed people back into work is an important issue for public services. This figure was higher in areas of higher unemployment

Given that unemployment rates are relatively low across the county, the LAA and proposed PSA 2 target concentrate attention on areas or groups of people that are most in need or face exclusion from the labour market.

Around a quarter of wards have unemployment rates above the national average. Selecting wards that have unemployment rates above the national averages identifies 16 areas within the county that require additional help and assistance. Concerns about the length and depth of any possible economic downturn and any effect on a target set for the overall rate has led to the adoption of a relative target against the national average.

It is well documented that claimant count unemployment rates grossly underestimate the true level of unemployment. A recent report published by the Centre for Regional Economic and Social Research argues that the largest group of hidden unemployed are those that have been diverted onto sickness benefits. Some support for these findings is provided by the statistics on Incapacity Benefit and Sever Disablement Allowance. In August 2003 there were nearly 36,000 people in Derbyshire in receipt of such benefits, roughly five times the number of unemployment benefits claimants. This represents 7.7% of the population aged 16-64 years compared to the national rate of 7.0%.

Work is currently being undertaken with Jobcentre Plus on this issue and funds will initially be aligned in future to address the issues related to high levels of unemployment in specific parts of the county and to hidden unemployment. PSA 2 “pump priming” funds will be used to stretch performance on indicators related to supporting people into work. The experience of Jobcentre Plus in relation to the Pathways to Work pilot will be drawn upon to ensure that any lessons learned from the Pilot feed into the development of new partnership activity.

Disabled people (which includes people who are physically disabled, sensorial impaired, have learning disabilities or poor mental health) are under-represented in the employed workforce locally and nationally. Their exclusion from employment brings with it low income, social exclusion and a poorer quality of life. Nationally, through the Welfare to Work initiative and the recent Social Exclusion Unit report on people with mental ill health, the Government has recognised this and encouraged local agencies to address this issue. Locally, the Community Strategy has a specific target aimed at improving employment and work placement opportunities in partner organisations.

Extending quality and choice in the housing market

Delivering a better balance between housing supply and demand and ensuring people have decent places to live are key features of ODPMs Creating Sustainable Communities Strategic Plan for the East Midlands.

A key national PSA target and a major challenge for partners, particularly in deprived areas and for vulnerable households in the private sector (including

those with children) is to increase the proportion of homes that are in decent condition by 2010.

In Derbyshire 52% of local authority stock is classified as decent. At the start of the year 2002/2003 the number of local authority homes that were non-decent was highest in the High Peak (61%). However Bolsover at 56% is higher than the county average.

There is an opportunity to strategically co-ordinate housing investment with the Supporting People fund strategies by managing investment on a countywide basis through the LAA.

Currently authorities within Derbyshire are preparing housing strategies based on the housing market sub regions agreed with the Regional Housing Board. Whilst we accept these sub regions and will continue to develop fit for purpose strategies which build towards the sub regional approach to interventions in the housing market, we believe a single pot for Derbyshire aligned to these strategies have some distinct advantages.

We are, therefore, proposing that the Annual Development Programme is allocated to Derbyshire in a single pot and priorities determined by the County Partnership, but administered as currently through the Housing Corporation processes. Additionally, credit approvals for disabled access grants and investment towards meeting the Decent Homes standard in the private sector would be channelled through a single pot. This would enable the countywide Housing Officer Forum to develop into a wider partnership with health and social services colleagues with the aim of improving strategic co-ordination between the expenditure of the Supporting People revenue funds and other housing investment. It could be advantageous, for example, to better co-ordinate the approach to young people leaving care, ex offenders who face homelessness, and those with mental health needs, if the housing investment priorities were determined alongside revenue support for services to these groups.

As well as an indicator on decent homes the LAA contains an indicator on homelessness, which partners feel is a measure of the most acute housing need in relation to access to affordable housing. Last year 1,452 people were accepted as being homeless and in priority need which represents a rate of 4.7 per thousand households, less than the national (6.6 per thousand) and regional (5.5 per thousand) averages. Access to affordable housing is a key concern of partners in Derbyshire particularly in areas where house prices have increased dramatically in recent years.

Partners feel that affordable housing is a priority issue which would benefit from increased partnership working and effort, particularly in those areas where homelessness levels have been and remain significantly above national and regional averages. This links clearly to the Supporting People strategy. Amber Valley (7.2 per thousand households) and High Peak (5.8 per thousand households) both have high rates of homelessness acceptances.

Transforming our local environment

A key national shared priority is “transforming our local environment”, including waste cleaning and recycling, management of the physical environment, particularly issues around cleaner and greener spaces, and protecting the natural and built environment”

Waste cleaning and recycling

Key drivers for the inclusion of a target on reducing the percentage of waste that has been landfilled exist at all levels. The European Landfill Directive sets challenging targets for local authorities to reduce the amount of waste sent to landfill, requiring the amount of biodegradable waste landfilled to be cut to 75% of 1995 waste levels by 2010, 50% by 2013 and 35% by 2020. Failing to meet these targets will bring about significant financial penalties. Nationally, Best Value Performance Indicators and Statutory Performance Standards for Recycling and Composting have been established to ensure local authorities move away from landfill and towards more sustainable waste management practices. Locally, the Community Strategy also highlights waste management as a key priority for Derbyshire.

Nationally, the UK has met its 2003/4 recycling and composting target rate of 17% but is still one of the poorest performing countries in Europe. Derbyshire County Council’s recycling and composting rate of 18%¹ is above the national average and meets the 2003/4 statutory target set for the county. However Derbyshire still lags behind other authorities.

Improved partnership working between the Derbyshire councils on projects and contracts has already brought about service improvements. Joint working has assisted in pooling resources, sharing expertise, providing efficiency savings and achieving economies of scale, but more must be done. The LAA can build upon this work by bringing together public, private and voluntary sector partners to develop innovative and sustainable long term solutions to reducing waste.

Management of the physical environment

Improving the cleanliness and attractiveness of the county’s street scene is a key priority of the Environment, Transport and Housing theme of the Derbyshire Community Strategy. The mandatory outcomes to tackle “liveability” issues and quality of life in disadvantaged neighbourhoods will be incorporated into this block

The 2002 MORI survey found that 33% of residents thought clean streets were one of the most important aspects in making somewhere a good place to live and 20% of those surveyed felt that this was one of the issues most in need of improving in their local area.

¹ District and borough council recycling and composting rates range from 8% to 20%

Cleaner and greener streets and public spaces is a key priority set out in district based local community plans and a major area of work for the district based LSPs. Tackling issues such as litter, graffiti, fly-tipping, abandoned cars and dog fouling clearly links to community safety and anti-social behaviour in particular. The LAA and PSA2 targets for anti-social behaviour support this agenda.

In Derbyshire, only one small part of High Peak receives “Liveability Fund” money. As this is ring-fenced to that locality and governance and financial arrangements are in place, funds will be aligned to the LAA, but no changes will be made to the current arrangements.

Protecting the natural and built environment

The County Council currently has 350 historic buildings on the “Buildings At Risk” Register and there are a number of large scale heritage regeneration partnership projects to tackle. These include the Derwent Valley World Heritage Site, Buxton The Crescent, Creswell Craggs and Torr Vale Mill.

The value of the Peak District is an enormous asset within Derbyshire. As the East Midland's only National Park, the area offers world class recreation facilities, the IUCN category V landscape protection, exceptionally high quality of European-designated wildlife resource and nationally-important bird populations. The sustainable communities block is critical to the delivery of the rural agenda.

Our vision over time is to use the LAA to align the budgets of English Heritage and the Heritage Lottery Fund. This will facilitate the inclusion of mainstream funding into the LAA to match fund local projects.

Transport and Access

One of the national shared priorities is “Meeting local transport needs more effectively” in particular through improved access to jobs and services, particularly for those most in need, improved public transport and safety and reduced congestion and pollution.

A key priority for Derbyshire identified within the Community Strategy is to improve the availability of public and community transport. Initial analysis has shown that Super Output Areas generally have poorer transport links to the essential services of education, health, work and shopping. Work is therefore needed to improve transport links particularly in these deprived areas where car ownership is lower, by subsidising services or encouraging commercial seed corn funding.

Good transport links in these areas will increase the availability of opportunities for people in deprived wards and will contribute to improving accessibility for local people to jobs. The target will also directly support the Transport shared priorities PSA 2 “pump priming” funds will be used to stretch performance in this area.

According to the 2003 Regional Life and Work Survey, Derbyshire residents report good access to services with around 9/10 people finding it very or fairly easy to access services including doctor's surgery, post office, shop selling fresh fruit/vegetables; public transport and library.

The County Council is currently working with partner organisations in Derbyshire on a cross cutting Best Value Review on Access to Services which will identify key issues to be addressed. In addition the Implementing Electronic Government (IEG) Partnership which sits under the umbrella of the Derbyshire Partnership Forum is currently developing and implementing a number of projects aimed at improved electronic access to services for local people.

DEVELOPMENT OF TARGETS, FUNDING STREAMS AND GOVERNANCE ARRANGEMENTS

The DPF believes that the sustainable communities block is a vital part of the LAA.

Partners recognise that the sustainable communities agenda presents huge challenges to the way in which we, and other organisations, currently work but they also believe that the inclusion of this block within the LAA will present opportunities and benefits in the way that we currently deliver services to local people.

The development of targets, funding streams and governance arrangements under this block will require detailed negotiations at the national and local level. Partners are committed to working with government during the coming year to ensuring that robust mechanisms are put in place to facilitate funding streams being routed through the LAA.

Sustainable Communities - Outcomes

Outcomes and Indicators

LAA Outcomes	Indicators
Economically Prosperous (Improved employment chances for local people)	Number of economically inactive
	Reduce Deprivation
	Skills Levels
	Survival rates of businesses
	Increase employment and employment based training for disabled people
Decent and affordable homes	Decent homes
	Reduction in homelessness
Safeguarded Heritage	Protecting the built environment
Improved Access for local People	Public transport
Environmental Sustainability	Household waste/recycling
Cleaner and Greener Public Spaces	Cleaner and greener public space

The LPSA 2 schedule sets out the following specific targets under this block:

- To reduce the unemployment rate in the 16 worst wards with the highest unemployment rates in April 2004 to no more than 50% above the national (England average) by March 2007
Target and milestones to be developed with Jobcentre Plus and DWP
- Increase employment for disabled people through Working in Derbyshire Project. Target currently being negotiated with DWP.
Target and milestone subject to negotiations with DWP
- Increase the numbers of people, particularly those from under-represented groups, achieving success in obtaining a vocational qualification up to and including level 2.
Targets and milestones subject to discussions with DfES
- To increase from 80% to 95% in 2007 the proportion of designated areas with hourly or better weekday public transport between 07.00-18.00 to access key work, education, leisure and health services. Interim targets of 86% by 2005 and 91% in 2006.

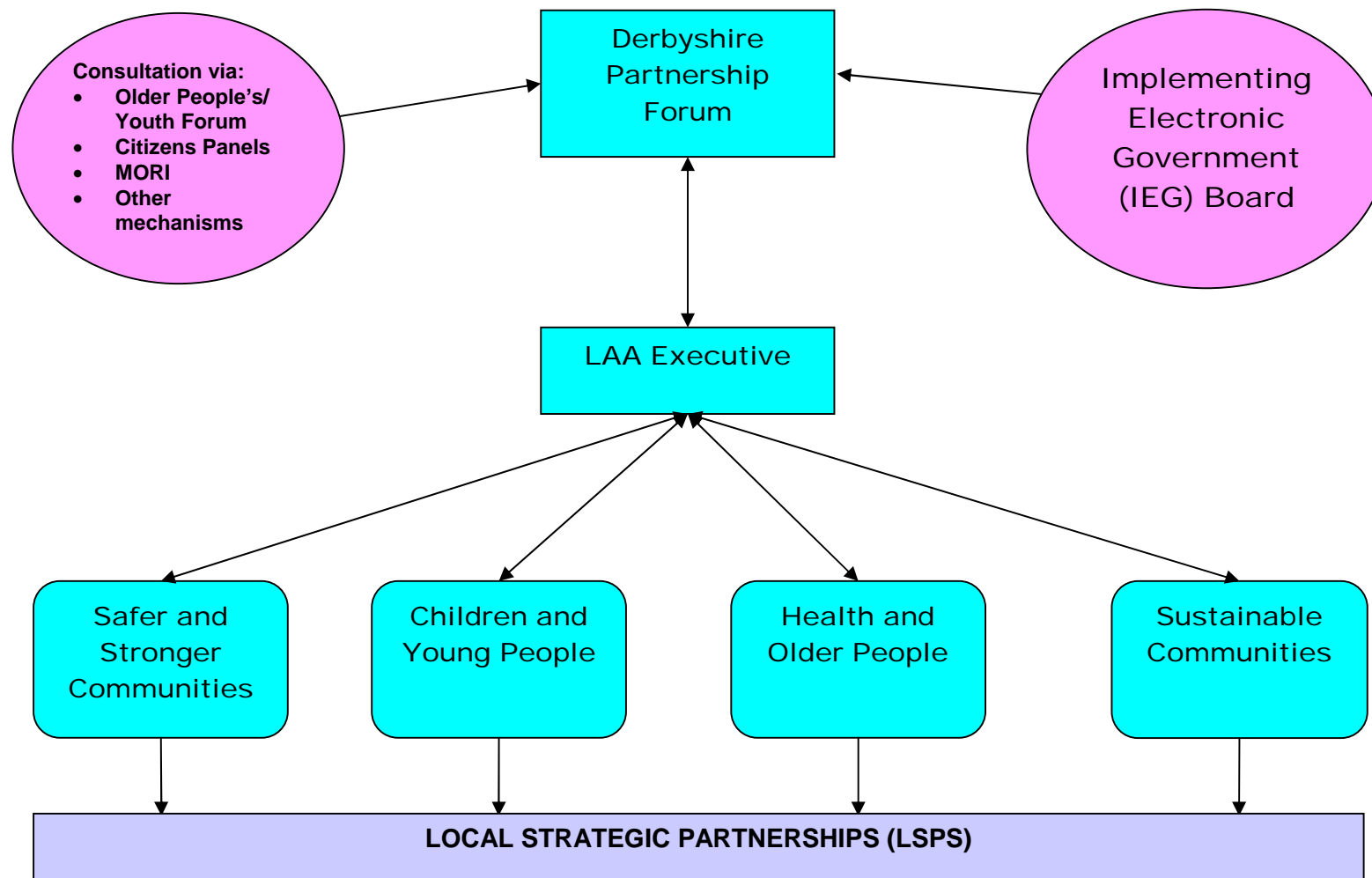
Other specific targets which we wish to incorporate within the LAA include:

- Increase the number of local bus passenger journeys from 42.691 million in 2002/2003 to 45.101 million in 2006/2007
- To landfill less than 154,610 tonnes biodegradable waste by 2009/2010

FUNDING

	2005/06	2006/07	2007/8
County Council LPSA1 Reward Grant and LPSA2 Pump Priming Grant	356,836	324,361	239,155
Other Partner contributions	tbc	tbc	tbc

DERBYSHIRE PARTNERSHIP FORUM – STRUCTURE



DERBYSHIRE PARTNERSHIP FORUM - MEMBERS

Councillor John Williams, Leader of the Council (Chair), Derbyshire County Council
Nick Hodgson, Chief Executive, Derbyshire County Council
David Lowe, Assistant Chief Executive, Derbyshire County Council
Councillor Alan Cox, Leader of the Council, Amber Valley Borough Council
Peter Carney, Chief Executive, Amber Valley Borough Council
Councillor Eion Watts, Leader, District of Bolsover
Wes Lumley, Chief Executive, District of Bolsover
Councillor Ray Russell, Leader of the Council, Chesterfield Borough Council
David Shaw, Chief Executive, Chesterfield Borough Council
Councillor Lewis Rose, Leader, Derbyshire Dales District Council
David Wheatcroft, Chief Executive, Derbyshire Dales District Council
Councillor R A Parkinson, Leader of the Council, Erewash Borough Council
John Rice, Chief Executive, Erewash Borough Council
Councillor D Lomax, Leader of the Council, High Peak Borough Council
Peter Sloman, Chief Executive, High Peak Borough Council
Councillor Graham Baxter, Leader, North East Derbyshire District Council
James Gravenor, Chief Executive, North East Derbyshire District Council
Councillor Barry Whyman, Leader, South Derbyshire District Council
Frank McArdle, Chief Executive, South Derbyshire District Council
Councillor M Burgess, Leader of the Council, Derby City Council
Ray Cowlshaw, Chief Executive, Derby City Council
David Coleman, Chief Constable, Derbyshire Constabulary
John Allsop, Acting Chief Probation Officer, Derbyshire Probation Service
Bernie Cahill, Chief Fire Officer, Derbyshire Fire and Rescue Service
David Hughes, Executive Director, Learning and Skills Council – Derbyshire
Tony Hams, Chair, Peak District National Park Authority
Jim Dixon, Chief Executive, Peak District National Park Authority
Brian Wood, Secretary, Derbyshire Association of Local Councils
Freda Tallantyre, Deputy Vice Chancellor, The University of Derby
Anne Tipple, Chief Executive, Derbyshire Chamber of Commerce
Karen Foulds, District Manager, Job Centre Plus
Rt Revd David Hawtin, Bishop of Repton
Hugh Hastie, Chief Executive, Derbyshire Connexions Partnership
Martin McShane, Chief Executive, North Eastern Derbyshire Primary Care Trust
Anne Dray, Chief Executive, Chesterfield Primary Care Trust
Neil Swanwick, Chief Executive, High Peak and Dales Primary Care Trust
Julian Hartley, Chief Executive, Tameside and Glossop Primary Care Trust
Wendy Lawrence, Chief Executive, Amber Valley Primary Care Trust
Anne Wright, Director of Public Health, Amber Valley Primary Care Trust
Paula Clark, Chief Executive, Erewash Primary Care Trust
Nina Ennis, Chief Executive, Dales and South Primary Care Trust
Tom Moat, Team Manager, English Nature

Sylvia Green, Derbyshire Voluntary and Community Sector Consortium
Mike Harris, Chief Executive, Derbyshire Rural Community Council
Carol Puddephatt, NFU
Chris Hastie, Derbyshire Learning Partnership Co-ordinator, Derbyshire
Learning Partnership
Bob Waterhouse, Trent Strategic Health Authority
Mark Sitton, Area Manager - Lower Trent Area Environment Agency
Steve Brookes, Home Office Director, Government Office for the East
Midlands
Marie-Laure Huke, Head of Local Government Team, Government Office for
the East Midlands

APPENDIX C

LAA EXECUTIVE

Nick Hodgson, Chief Executive, Derbyshire County Council (Chair)
David Coleman, Chief Constable
Bruce Buckley, Director of Social Services
Hugh Hastie, Chief Executive, Connexions
Wendy Lawrence, Chief Executive, Amber Valley PCT
William Jones, Director of Strategic Development, High Peak and Dales PCT
Peter Sloman, Chief Executive, High Peak Borough Council
Frank McArdle, Chief Executive, South Derbyshire District Council
David Wright, Executive Director, Derby and Derbyshire Economic Partnership
Sylvia Green, Derbyshire Voluntary Sector Consortium
David Lowe, Assistant Chief Executive, Derbyshire County Council (lead LAA contact)

CHAMPIONS

Children and Young People

Bruce Buckley, Director of Social Services
Hugh Hastie, Chief Executive, Connexions

Healthier Communities and Older People

Wendy Lawrence, Chief Executive, Amber Valley PCT
William Jones, Director of Strategic Development, High Peak and Dales PCT

Safer and Stronger Communities

David Coleman, Chief Constable
Frank McArdle, Chief Executive, South Derbyshire District Council

Sustainable Communities

Peter Sloman, Chief Executive, High Peak Borough Council
David Wright, Executive Director, Derby and Derbyshire Economic Partnership.

Derbyshire Community Strategy - Progress Report



Name & Position of Person providing Report:			Report No:	
			Date:	
Period covered:		Next period:		
Theme				
Target (No. & Title)				
Baseline				
Milestone Target		Actual (as at date of report if applicable)		
Champion: (Name & position)				
Lead Partnership:				
Action carried out during this period:	Action:		Action carried out by:	

	Action:	Action to be carried out by:
Planned actions for next period:		
Actions outstanding or deferred to a later period:		
Actual or potential issues or problems:		
Suggested Solutions:		
Assistance required from other partners:		
Lessons Learned during this period:		

An Exception Report should only be completed when there is a significant problem or issue that means the target is unlikely to be achieved.

Derbyshire Community Strategy – Exception Report				
Name & Position of person providing report:			Report No:	
			Date:	
Theme				
Target (No. & Title)				
Baseline				
Target Milestone		Actual (as at date of report if applicable)		
Champion: (Name & position)				
Lead Partnership:				
Description of problem/issue				



Cause of problem/issue:	
Consequences of the problem:	
Available Options:	
Effect of each option:	
Action to be taken:	
Assistance required from other partners:	